

MONTHLY CASH PROGRAM
For the Period Ended 30 November 2019
 (in Php Thousands)

Department : BASES CONVERSION AND DEVELOPMENT AUTHORITY
 Fund : CORPORATE FUNDS

| PARTICULARS | ACTUAL | | | | | | | | | | | PROJECTION | Total |
|--|----------------|----------------|------------------|----------------|----------------|----------------|----------------|----------------|------------------|----------------|----------------|-------------------|-------------------|
| | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | |
| Personal Services | 14,566 | 14,753 | 21,204 | 26,912 | 12,391 | 18,766 | 14,405 | 20,372 | 28,204 | 16,205 | 22,824 | 100,507 | 311,109 |
| Maintenance and Other Operating Expenses | | | | | | | | | | | | | |
| Operating Expenses | 38,467 | 31,758 | 36,041 | 23,520 | 30,520 | 39,709 | 38,598 | 34,735 | 203,885 | 26,954 | 32,650 | 132,416 | 669,254 |
| Subic Clark Tarlac Expressway | 4,098 | 1,279 | 655,931 | | 60 | 3 | | | 561,212 | | | 601 | 1,223,183 |
| Share of Beneficiary Agencies | | | | | | | | | | | | | |
| Capital Outlay | | | | | | | | | | | | | |
| Furniture, Fixtures and Equipment | | | 35 | | 1,051 | 1,042 | 95 | 20 | | 2,995 | 2,935 | 49,232 | 57,404 |
| Infrastructure Projects | | | | | | | | | | 257 | | | 257 |
| New Clark City Project | 10,882 | 258,189 | 31,646 | 12,595 | 20,961 | 60,864 | 177,756 | 37,050 | 46,717 | 123,362 | 534,004 | 5,592,114 | 6,906,142 |
| Clark Airport Project | | 12 | 14,379 | | 4,487 | 3 | 6 | | 3,061 | | 1,492 | 5,585,211 | 5,608,651 |
| Subic-Clark Railway Project | | | | 10 | 2 | | | | 140 | 630 | 415 | 44,045 | 45,241 |
| Subsidiaries | | 186,038 | | | | 17,150 | 17,507 | 9,349 | 20,878 | 2,852 | 11,346 | 157,139 | 422,259 |
| Prior Years Obligations | 149,118 | 61,358 | 4,921,756 | 292,596 | 545,084 | 180,246 | 164,597 | 4,339 | 325,880 | 99,965 | 17,848 | 808,143 | 7,570,930 |
| GRAND TOTAL | 217,131 | 553,386 | 5,680,993 | 355,634 | 614,555 | 317,783 | 412,964 | 105,864 | 1,189,975 | 273,221 | 623,516 | 12,469,407 | 22,814,429 |

Prepared By:



HEDDA Y. RULONA
 Department Manager III

Recommending Approval:



NENA D. RADO
 Senior Vice President and CFO

Approved by:



AILEEN AN. R. ZOSA
 Executive Vice President

ESTIMATED MONTHLY CASH RECEIPTS
 For the Period Ended 30 November 2019
 (in Php Thousands)


Department : BASES CONVERSION AND DEVELOPMENT AUTHORITY
 Fund : CORPORATE FUNDS

| CLASSIFICATION/SOURCES OF RECEIPTS (In Thousands) | LEGAL BASIS | 2018 | ACTUAL | | | | | | | | | | | | PROJECTION | Total |
|---|-------------------------------|-----------|-------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|------------------|----------------|-------------------|-------------------|
| | | | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | | |
| Joint Venture Proceeds | RA 7227 as amended by RA 7917 | 1,049,729 | | | 88,864 | | 37,213 | | 133,837 | | 3,000,000 | 306,616 | 146,305 | | 3,712,836 | |
| Lease Proceeds | | 703,194 | 218,588 | 760 | 62,181 | 167,868 | 11,926 | 119,577 | 84,956 | 9,741 | 32,127 | 7,947 | 9,091 | 15,070 | 739,832 | |
| Sales Proceeds | | 1,170,689 | | | | | | | 5,029 | | | | | | 5,029 | |
| New Disposition | | 4,413,000 | | | | | | | | | | | | | | |
| Concession Fees | | 1,190,896 | 118,992 | 110,793 | 101,328 | 110,094 | 121,722 | 120,951 | 118,248 | 120,565 | 120,410 | 115,493 | 131,510 | 131,510 | 1,421,616 | |
| Other Receipts: | | | | | | | | | | | | | | | | |
| NG Subsidy /Equity | | 1,121,692 | | | 35,859 | | 16,349 | 298,121 | | | 403,852 | 91,553 | 407,994 | 11,700,360 | 12,954,089 | |
| New Clark City Project Proceeds | | | | | | | 26,000 | | | | | 213,500 | | | 239,500 | |
| Redemption of Preferred Shares | | 1,873,718 | | | | | | | | | | | | | | |
| Dividend Income - FBDC | | 450,000 | | | | 360,000 | | 315,000 | | | | | | | 675,000 | |
| Trust Fund | | 1,488,000 | | | | | | | | | | | | | | |
| Heritage Park Proceeds | | 2,411 | 302 | 185 | 178 | 335 | 719 | 230 | 485 | 328 | 721 | 225 | 206 | | 3,914 | |
| Interest Income | | 375,120 | 87,460 | 24,191 | 97,444 | 53,841 | 61,929 | 16,255 | 70,618 | 30,028 | 65,940 | 55,859 | | 3,786 | 567,352 | |
| Miscellaneous Receipts | | 1,222,558 | 19,292 | 33,751 | 25,849 | 26,221 | 37,210 | 28,640 | 14,536 | 28,141 | 16,693 | 595,455 | 27,063 | 14,565 | 867,414 | |
| GRAND TOTAL | | | 15,061,007 | 444,634 | 169,679 | 411,702 | 718,360 | 313,069 | 898,773 | 427,709 | 188,804 | 3,639,743 | 1,386,648 | 722,169 | 11,865,290 | 21,186,581 |

Prepared By:


 HEDDA Y. RULONA
 Department Manager III

Recommending Approval:


 NENA D. RADO
 Senior Vice President and CFO

Approved by:


 AILEEN AN. R. ZOSA
 Executive Vice President



FINANCIAL REPORT OF OPERATION
For the Period Ended 30 November 2019
(in Php Thousands)

Department : BASES CONVERSION AND DEVELOPMENT AUTHORITY
Fund : CORPORATE FUNDS

| PARTICULARS | APPROVED BUDGET | OBLIGATIONS INCURRED | BUDGET BALANCE |
|---|-------------------|----------------------|-------------------|
| General Administration and Support Services | | | |
| Personal Services | 137,581 | 78,140 | 59,441 |
| Maintenance and Other Operating Expenses | 283,251 | 73,004 | 210,247 |
| Capital Outlays - Furniture, Fixtures and Equipment | 21,284 | 5,924 | 15,360 |
| Support to Operations | | | |
| Personal Services | 181,239 | 96,298 | 84,941 |
| Maintenance and Other Operating Expenses | 437,868 | 200,987 | 236,881 |
| Capital Outlays - Furniture, Fixtures and Equipment | 36,160 | 2,248 | 33,912 |
| Operations | | | |
| Personal Services | 58,662 | 36,164 | 22,498 |
| Maintenance and Other Operating Expenses | 76,755 | 21,087 | 55,669 |
| Capital Outlays - Furniture, Fixtures and Equipment | | | |
| Projects | | | |
| Infrastructure Projects | 1,821,191 | 257 | 1,820,934 |
| New Clark City Project | 15,350,918 | 1,314,028 | 14,036,890 |
| Clark Airport Expansion Project | 5,608,651 | 23,440 | 5,585,211 |
| Subic-Clark Railway Project | 1,535,453 | 1,196 | 1,534,257 |
| Subic Clark Tarlac Expressway | 1,380,344 | 1,222,583 | 157,761 |
| Share of Beneficiary Agencies | 2,388,686 | | 2,388,686 |
| Subsidiaries | 535,663 | 265,120 | 270,543 |
| Prior Year Obligations | 12,709,141 | 7,163,460 | 5,545,681 |
| GRAND TOTAL | 42,562,847 | 10,503,936 | 32,058,911 |


Prepared By:

Recommending Approval:

Approved by:



HEDDA Y. RULONA
 Department Manager III



NENA D. RADO
 Senior Vice President and CFO



AILEEN AN. R. ZOSA
 Executive Vice President

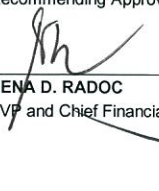
MONTHLY REPORT OF CASH RECEIPTS
 For the Period Ended 30 November 2019
 (in Php Thousands)

Department : BASES CONVERSION AND DEVELOPMENT AUTHORITY
 Fund : CORPORATE FUNDS

| CLASSIFICATION/ SOURCES OF RECEIPTS (In Thousands) | Actual Receipts | | | | | | | | | | | TOTAL COLLECTIONS | CUMULATIVE INCOME DEPOSITED IN BTR | REMARKS |
|--|-----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|------------------|----------------|----------------------|---|---------|
| | January | February | March | April | May | June | July | August | September | October | November | | | |
| Joint Venture Proceeds | | | 88,864 | | 37,213 | | 133,837 | | 3,000,000 | 306,616 | 146,305 | 3,712,836 | | |
| Lease Proceeds | 218,588 | 760 | 62,181 | 167,868 | 11,926 | 119,577 | 84,956 | 9,741 | 32,127 | 7,947 | 9,091 | 724,762 | | |
| Sales Proceeds | | | | | | | 5,029 | | | | | 5,029 | | |
| New Disposition Concession Fees | 118,992 | 110,793 | 101,328 | 110,094 | 121,722 | 120,951 | 118,248 | 120,565 | 120,410 | 115,493 | 131,510 | 1,290,106 | | |
| Other Receipts | 107,054 | 58,126 | 159,330 | 440,397 | 142,207 | 658,246 | 85,639 | 58,497 | 487,206 | 956,592 | 435,263 | 3,588,558 | | |
| Remittance to BTR Dividends Declaration | | | | | | | | | | | | | 5,000,000 | |
| | | | | | | | | | | | | 400,674 | | |
| GRAND TOTAL | 444,634 | 169,679 | 411,702 | 718,360 | 313,069 | 898,773 | 427,709 | 188,804 | 3,639,743 | 1,386,648 | 722,169 | 9,321,291 | 5,400,674 | |

Prepared By:

 HEDDA Y. RULONA
 Department Manager III

Recommending Approval:

 NENA D. RADO
 SVP and Chief Financial Officer

Approved by:

 AILEEN AN. R. ZOSA
 Executive Vice President

STATEMENT OF ALLOTMENT, OBLIGATIONS AND BALANCES
For the Period Ended 30 November 2019
(in Php Thousands)

Department : BASES CONVERSION AND DEVELOPMENT AUTHORITY
Fund : CORPORATE FUNDS

| PARTICULARS | APPROVED BUDGET | OBLIGATIONS INCURRED | | BUDGET BALANCE |
|--|-----------------|----------------------|---------|----------------|
| | | THIS REPORT | TO DATE | |
| CURRENT YEAR BUDGET | | | | |
| PERSONAL SERVICES | 377,482 | 22,824 | 210,602 | 166,880 |
| Salaries and Wages | 136,762 | 7,967 | 94,034 | 42,728 |
| Other Personnel - Related Expenses: | 226,464 | 14,397 | 111,765 | 114,699 |
| PERA | 2,340 | 132 | 1,556 | 784 |
| Representation Allowance | 3,642 | 227 | 2,837 | 805 |
| Transportation Allowance | 3,642 | 173 | 1,692 | 1,950 |
| Clothing Allowance | 1,170 | | 851 | 319 |
| Mid-Year Bonus | 11,397 | | | 11,397 |
| Year-End Bonus | 11,397 | 8,038 | 8,038 | 3,359 |
| Cash Gift | 975 | 665 | 665 | 310 |
| Loyalty | 50 | | 40 | 10 |
| Rice Subsidy | 7,020 | 340 | 3,708 | 3,312 |
| Medical Benefits | 13,696 | 282 | 7,900 | 5,796 |
| Anniversary Bonus | 585 | | 435 | 150 |
| Meal Allowance | 1,170 | 66 | 777 | 393 |
| Christmas Package | 19,622 | | 10,078 | 9,544 |
| Educational Subsidy | 11,397 | 416 | 8,842 | 2,555 |
| Amelioration Allowance | 19,622 | | 10,393 | 9,229 |
| Productivity Enhancement Incentive | 975 | | | 975 |
| Performance Based Bonus | 11,397 | | | 11,397 |
| Provident and Housing Fund Contribution | 42,621 | 2,591 | 29,640 | 12,981 |
| Term Insurance Premium | 366 | | 203 | 163 |
| ECC Contributions | 234 | 14 | 158 | 77 |
| PAG-IBIG Contributions | 234 | 14 | 157 | 77 |
| PHILHEALTH Contributions | 1,101 | 64 | 734 | 367 |
| Life and Retirement Insurance Contributions | 16,411 | 1,002 | 11,423 | 4,989 |
| Personnel Benefits - Others | 10,050 | 373 | 7,013 | 3,037 |
| Retirement Gratuity | 35,349 | | 4,625 | 30,724 |
| BOD Expenses | 14,256 | 460 | 4,804 | 9,452 |
| MAINTENANCE AND OTHER OPERATING EXPENSES | 797,874 | 29,385 | 295,078 | 502,796 |
| Travel and Educational Expenses | | | | |
| Training and Scholarship Expenses | 9,237 | 179 | 4,474 | 4,762 |
| Travelling Expenses | 19,500 | 827 | 16,352 | 3,148 |
| Communication Expense | | | | |
| Telephone Expenses - Landline | 4,379 | 27 | 290 | 4,089 |
| Telephone Expenses - Mobile | 1,296 | 49 | 964 | 332 |
| Other Expenses | 5,804 | 161 | 2,241 | 3,563 |
| Supplies and Materials Expenses | | | | |
| Office Supplies Expenses | 7,669 | 1,073 | 4,614 | 3,055 |
| Medical, Dental and Laboratory Supplies Expense | 500 | 27 | 167 | 333 |
| Fuel, Oil and Lubricants Expenses | 8,000 | 902 | 7,347 | 653 |
| Books and Subscriptions | 380 | 41 | 67 | 313 |
| Repairs and Maintenance | 36,460 | 588 | 13,347 | 23,113 |
| Rent/Lease Expenses | 40,871 | 2,124 | 26,907 | 13,964 |
| Utility Expenses | | | | |
| Electricity Expenses | 37,250 | 2,147 | 11,903 | 25,347 |
| Water Expenses | 760 | 13 | 723 | 37 |
| Representation and Business Development Expenses | 14,514 | 340 | 6,063 | 8,451 |
| Taxes, Duties, Insurance and Premiums | 95,075 | 7,674 | 30,034 | 65,041 |
| Printing and Advertising Expense | | | | |
| Advertising, Promotional and Marketing Expense | 34,982 | 821 | 7,657 | 27,324 |
| Printing Expenses | 560 | | | 560 |
| Professional Services | | | | |
| Security Services | 49,356 | 3,517 | 33,426 | 15,930 |
| Legal Services | 75,750 | 37 | 8,759 | 66,991 |
| Consultancy Services/Technical Services | 45,892 | 538 | 7,514 | 38,378 |
| General/Janitorial Expenses | 90,000 | 5,126 | 73,166 | 16,834 |
| Asset and Estate Management Fees | 4,500 | 204 | 1,667 | 2,833 |
| Auditing Services | 11,237 | 728 | 7,473 | 3,765 |
| Demolition and Dredging Expenses | | | | |
| Indemnities and Other Claims | 19,950 | | | 19,950 |
| Survey and Titling Expenses | 21,500 | 641 | 2,434 | 19,066 |
| Membership Dues and Contribution Expenses | 300 | | 99 | 201 |
| Donations | 20,300 | | 136 | 20,164 |
| BOD Related Expenses | 2,160 | 119 | 1,195 | 965 |

| PARTICULARS | APPROVED BUDGET | OBLIGATIONS INCURRED | | BUDGET BALANCE |
|---|-------------------|----------------------|-------------------|-------------------|
| | | THIS REPORT | TO DATE | |
| Other Maintenance and Operating Expenses | | | | |
| Miscellaneous Expenses | 127,730 | 493 | 24,417 | 103,313 |
| Build Build Build Project | 7,314 | 900 | 932 | 6,382 |
| Cultural and Athletic Expenses | 3,000 | 88 | 598 | 2,402 |
| Iconic and Senate Projects | 1,350 | | 35 | 1,315 |
| Awards and Rewards Expenses | 300 | | 79 | 221 |
| Subic Clark Tarlac Expressway | 1,380,344 | | 1,222,583 | 157,761 |
| Project Management Expenses | 10,000 | | 6,640 | 3,360 |
| JICA Debt Servicing | 1,158,282 | | 1,109,788 | 48,495 |
| DOF Guarantee Fee | 212,062 | | 106,155 | 105,906 |
| CAPITAL OUTLAYS | 1,878,635 | 2,935 | 8,429 | 1,870,206 |
| Furniture, Fixtures and Equipment | 57,444 | 2,935 | 8,172 | 49,272 |
| Infrastructure Projects | 1,821,191 | | 257 | 1,820,934 |
| Metro Manila Greenways Project | 962,000 | | | 962,000 |
| Libingan ng mga Bayani | 456,000 | | | 456,000 |
| Widening of Lawton Avenue Project (Phase 2) | 200,000 | | | 200,000 |
| DAED for the Replication of PN Facilities | 120,000 | | | 120,000 |
| Poro Point Seaport System | 40,000 | | | 40,000 |
| Poro Point Deepwell Replication | 15,000 | | | 15,000 |
| DAED - Bonifacio War Tunnel | 28,191 | | 257 | 27,934 |
| Other Projects | 22,495,022 | 535,912 | 1,338,664 | 21,156,358 |
| New Clark City Project | 15,350,918 | 534,004 | 1,314,028 | 14,036,890 |
| Clark Airport Expansion Project | 5,608,651 | 1,492 | 23,440 | 5,585,211 |
| Subic-Clark Railway Project | 1,535,453 | 415 | 1,196 | 1,534,257 |
| SHARE OF BENEFICIARY AGENCIES | 2,388,686 | | | 2,388,686 |
| SUBSIDIARIES | 535,663 | 11,346 | 265,120 | 270,543 |
| John Hay Management Corporation | 257,962 | 8,349 | 118,550 | 139,412 |
| Poro Point Management Corporation | 141,701 | 2,998 | 109,681 | 32,020 |
| Clark Development Corporation | 136,000 | | 36,888 | 99,112 |
| PRIOR YEAR OBLIGATIONS | 12,709,141 | 17,848 | 7,163,460 | 5,545,681 |
| GRAND TOTAL | 42,562,847 | 620,251 | 10,503,936 | 32,058,911 |

Prepared By:



HEDDA Y. RULONA
Department Manager III

Recommending Approval:



NENA D. RADOC
Senior Vice President and CFO

Approved by:



AILEEN AN. R. ZOSA
Executive Vice President

BCDA
Bataan-Cavite Development Authority

Budget Department

 CB2020-0010