FOR THE YEAR 2024

GENERAL INSTRUCTIONS:

- 1. FOR GOVERNMENT CORPORATION: THIS GCIS SHOULD BE SUBMITTED WITHIN THIRTY (30) CALENDAR DAYS FROM THE DATE OF RELEASE OF MEMORANDUM CIRCULAR NO. 3 AND SUBSEQUENTLY THEREAFTER, 30 DAYS FROM THE DATE OF THE STOCKHOLDERS' MEETING. DO NOT LEAVE ANY ITEM BLANK. WRITE "N.A." IF THE INFORMATION REQUIRED IS NOT APPLICABLE TO THE GOVERNMENT CORPORATION OR "NONE" IF THE INFORMATION IS NON-EXISTENT.
- IF NO MEETING IS HELD, THE CORPORATION SHALL SUBMIT THE GCIS TOGETHER WITH AN AFFIDAVIT OF NON-HOLDING OF MEETING WITHIN THIRTY (30) CALENDAR DAYS FROM THE DATE OF THE SCHEDULED ANNUAL MEETING (AS PROVIDED IN THE BY-LAWS). HOWEVER, SHOULD AN ANNUAL STOCKHOLDERS' MEETING BE HELD THEREAFTER, A NEW GCIS SHALL BE
 THIS GCIS SHALL BE ACCOMPLISHED IN ENGLISH AND CERTIFIED AND SWORN TO BY THE CORPORATE SECRETARY OF THE

GOVERNMENT CCRPORATION.

NOTE: USE ADDITIONAL SHEET IF NECESSARY

- 4. THE GCG SHOULD BE TIMELY APPRISED OF RELEVANT CHANGES IN THE SUBMITTED INFORMATION AS THEY ARISE. FOR CHANGES RESULTING FROM ACTIONS THAT AROSE BETWEEN THE ANNUAL MEETINGS, THE GOVERNMENT CORPORATION SHALL SUBMIT ONLY THE AFFECTED PAGE OF THE GCIS THAT RELATES TO THE NEW INFORMATION TOGETHER WITH A COVER LETTER SIGNED BY THE CORPORATE SECRETARY OF THE GOVERNMENT CORPORATION. THE PAGE OF THE GCIS AND COVER LETTER SHALL BE SUBMITTED WITHIN SEVEN (7) DAYS AFTER SUCH CHANGE OCCURRED OR BECAME
- 5. SUBMIT A SOFT COPY IN **EXCEL FORMAT** SAVED IN A NON-REWRITABLE CD THE GCIS TO THE GCG SECRETARIAT, ROOM 479 MABINI HALL, MALACANANG COMPOUND.
- 6. ONLY THE GCIS ACCOMPLISHED IN ACCORDANCE WITH THESE INSTRUCTIONS SHALL BE CONSIDERED AS HAVING BEEN
- 7. THIS GCIS MAY BE USED AS EVIDENCE AGAINST THE GOVERNMENT CORPORATION AND ITS RESPONSIBLE DIRECTORS/OFFICERS FOR ANY VIOLATION OF EXISTING LAWS, RULES AND REGULATIONS

DATE CREATED: GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY (BCDA) SECONDARY NAME, IF ANY. 12-Apr-92 FISCAL YEAR END: CHARTER, IF ANY. December 31 **REPUBLIC ACT NO. 7227** DATE OF ANNUAL MEETING PER BY-LAWS: CORPORATE TAX IDENTIFICATION NUMBER NA (TIN) 002-219-694-000 **URL ADDRESS:** ACTUAL DATE OF ANNUAL MEETING: http://www.bcda.gov.ph NiΔ COMPLETE PRINCIPAL OFFICE ADDRESS: E-MAIL ADDRESS: COMPLETE BUS NESS ADDRESS: FAX NUMBER: 2/F Bonifacio Technology Center, 31 Street corner 2nd Avenue, Bonifacio Global City, Taguig City TELEPHONE NUMBER(S): ATTACHED AGENCY (if NAME OF EXTERNAL AUDITOR & ITS SIGNING PARTNER COMMISSION ON AUDIT (COA) applicable): GEOGRAPHICAL CODE: PRIMARY PURPOSE/ACTIVITY/INDUSTRY PRESENTLY See: Attachment 1 (Sec. 4, RA 7227)

======= intercompany	AFALIATIONS =======
PARENT COMPANY	ADDRESS
SUBSIDIARY/AFFILIATE	ADDRESS
BCDA Management and Holdings, Inc. (BMHI) - (Deactivated)	Pamayanang Diego Silang, Brgy. Ususan, Taguig City
Clark Development Corporation (CDC)	Eldg. 2122, C.P. Garcia Street, Clark Freeport Zone, Pampanga
Clark International Airport Corporation (CIAC)	Civil Aviation Complex, CSEZ, Clark Freeport Zone 2023, Pampanga
Poro Point Management Corporation (PPMC)	Poro Point Freeport Zone, San Fernando City 2500, La Union
John Hay Management Corporation (JHMC)	Jchn Hay Special Economic Zone, Camp John Hay, Baguio City 2600
North Luzon Railways Corporation (NERC) - (For Abolition/ Deactivation)	St. Agatha Subd., Cagayan Valley Road, Brgy. Sta. Rita, Guiguinto, Bulacan
Fort Borifacio Development Corporation (FBDC)	2/F Bonifacio Technology Center, 31st. corner 2nd Avenue, Bonifacio Global City, Taguig City 1634
Subic Clark Alliance for Development (SCAD)	Ground Floor Building 2127, CDC Corporate Headquarters Elpidio Quirino Corner Carlos P. Garcia Streets,, Pampanga, Clark Freeport Zone, Angeles, 2023 Pampanga
Bonifacio Estate Services Corporation (BESC)	2/= Bonifacio Technology Center, 31st St. corner 2nd Avenue, Bonifacio Global City, Taguig City 1634
Bonifacio Communication Corporation (BCC)	FLDT MGO Building, Makati Avenue, Makati City, Metro Manila
Poro Point Industrial Corporation (PPIC)	Pearl Bank Center, 146 Valero Street, Makati City, Metro Manila
Bonifacio Water Corporation (BWC)	2/=, Bonifacio Technology Center, 31st St. corner 2nd Avenue, Bonifacio Global City, Taguig City 1634
Filinvest BCDA Clark Inc. (FBCI)	Bldg. 7458 J. Topacio CM Recto Hi-Way CFZ, Angeles City, Pampanga
Philippine Japan Initiative for CGC, Inc. (PJIC)	2/F Bonifacio Technology Center, 31st St. corner 2nd Avenue, Bonifacio Global City, Taguig City 1634
Shin Clark Power Corporation (SCPC)	NCC Substation, Botolan-Clark Airport Road, New Clark City, Aranguren, Capas, Tarlac
New Clark Government Center Corporation (NCGCC)	G.F Government Building, National Government Administrative Center,

Brgy. Aranguren, Capas, Tarlac

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REPUBLIC ACT NO. 7227

Section 4. PURPOSES OF THE CONVERSION AUTHORITY. – The Conversion Authority shall have the following purposes:

- (a) To own, hold and/or administer the military reservations of John Hay Air Station, Wallace Air Station, O'Donnel Transmitter Station, San Miguel Naval Communications Station, Mt. Sta. Rita (Hermosa, Bataan) and those portions of Metro Manila military camps which may be transferred to it by the President;
- (b) To adopt, prepare and implement a comprehensive and detailed development plan embodying a list of projects including but not limited to those provided in the Legislative Executive Bases Council (LEBC) framework plan for the sound and balanced conversion of the Clark and Subic military reservations and their extensions consistent with ecological and social development of Central Luzon in particular and the country in general;
- (c) To encourage the active participation of the private sector in transforming the Clark and Subic military reservations and their extensions into other productive uses;
- (d) To serve as the holding company of subsidiary companies created pursuant to Section 16 of this Act and to invest in Special Economic Zones declared under Sections 12 and 15 of this Act:
- (e) To manage and operate through private sector companies developmental projects outside the jurisdiction of subsidiary companies and Special Economic Zones declared by presidential proclamations and established under this Act;
- (f) To establish a mechanism in coordination with the appropriate local government units to effect meaningful consultation regarding the plans, programs and projects within the regions where such plans, programs and/or project development are part of the conversion of the Clark and Subic military reservations and their extensions and the surrounding communities as envisioned in this Act; and
- (g) To plan, program and undertake the readjustment, relocation, or resettlement of population within the Clark and Subic military reservations and their extensions as may be deemed necessary and beneficial by the Conversion Authority, in coordination with the appropriate government agencies and local government units.

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GOVERNMEN	IT CORPOR	ATION NAME: BASES	S CONVERSION	N AND DEVELO	PMENT AUTHO	ORITY (BCDA)	
			CAPITA	L STRUCTURE			
AUTHORIZED (CAPITAL STO	CK, if applicable					
		TYPE OF SHARES *	NUMBER OF SHARES	PAR/STAT	ED VALUE	AMOUNT (PhP) (No. of shares X Par/Stat	
		N/A	N/A	<u>N/A</u>		100,000,000,000.0	00
		TOTAL			TOTAL P	100,000,000,000.0	0
SUBSCRIBED (CAPITAL, if a	pplicable					
FILIPINO	NO. OF STOCK- HOLDERS	TYPE OF SHARES *	NUMBER OF SHARES	NUMBER OF SHARES IN THE HANDS OF THE PUELIC **	PAR/STATED VALUE	AMOUNT (PhP)	% OF OWNERSHIP
		N/A	N/A	N/A		100,000,000,000.00	100%
ROP							
		TOTAL			TOTAL P	100,000,000,000.00	100%
PAID-UP CAP	PITAL. if and						
FILIPINO	NO. OF STOCK-	TYPE OF SHARES *	NUMBER OF SHARES	PAR/STAT	ED VALUE	AMOUNT (PhP)	% OF OWNERSHIP
		N/A	N/A	N/A		110,204,793,944.00	100%
ROP							
		TOTAL			TOTAL P	110,204,793,944.00	100%

NOTE: LISE	ADDITIONAL	SHEET IE N	IECESSARY

GCIS (v.2012)

		DESIGNATION TO OTHER BOARDS OF AFFILIATES/SUBSIDIARIES	NI.RC, SCAD, FBDC, BCC, FBCI, PJIC	CIAC, NLRC, SCAD, FBDC, BESC, BWC, PJIC	NLRC, FBDC, BWC, SCPC	NLRĆ, FBĎĆ, NČGČĆ	NLRC, FBDC, BESC, BCC, FBCI, PJIC	NLRC, FBDC, BESC	NLRC, BWC	NI.RC, FBDC, FBCI	N/A
		COMPENSATIO N PACKAGE/YR									
FERSION AND DEVELOPMENT AUTHORITY (BCDA)	OFFICERS	TAX IDENTIFICATION COMPENSATIO NO. (TIN) N PACKAGE/YR	906-839-974	189-508-119	189-955-108	117-252-154	116-202-643	204-412-550	105-291-978	172-659-828	148-233-398
NT AUTHOR	S / OFF	EXEC. COMM.	C/M, A/C	C/M	C/M, A/M	C/M, A/M	C/C, A/M	C/M, A/M	C/M, A/M	C/M, A/M	N/A
/ELOPME	DIRECTORS	EX-Officio	N/A	PCEO	N/A	N/A	N/A	Ϋ́N	N/A	N/A	N/A
AND DEV	DIR	STOCK HULDER	z	z	z	z	z	z	z	z	z
VVERSION		BOARD	O	Σ	Σ	Σ	Σ	Σ	Σ	Σ	Σ
E: BASES COI		PRESIDENTIAL APPOINTEE	>	>	>-	>	>-	>	>-	>-	>-
GOVERNMENT CORPORATION NAME: BASES CONV		NAME, NATIONALITY AND CURRENT RESIDENTIAL ADDRESS	1. HILARIO B. PAREDES	2. JOSHUA M. BINGCANG	3. ANTHONY MARVIN G. PONCE DE LEON	4. ROLEN C. PAULINO	5. GERARD R. SENO	6. ROBERTO A. FLORES	7. LEON GONZALO G. MONTEMAYOR	8. THOMPSON C. LANTION	9. REGHIS M. ROMERO III (+)

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INSTRUCTIONS:

FOR BOARD COLUMN, PUT "C" FOR CHAIRMAN, "M" FOR MEMBER, "I" FOR INDEPENDENT DIRECTOR. FOR PRESIDENTIAL APPOINTEE "N" IF NOT. FOR STOCKHOLDER COLUMN, PUT "Y" IF A STOCKHOLDER, "N" IF NOT.

FOR OFFICER COLUMN, INDICATE PARTICULAR POSITION IF AN OFFICER, FROM VP UP INCLUDING THE POSITION OF THE TREASURER, SECRETARY, COMPLIANCE OFFICER AND/OR ASSOCIATED PERSON.
FOR EXECUTIVE COMMITTEE, INDICATE "C" IE MEMBER OF THE COMPENSATION COMMITTEE; "A" FOR AUDIT COMMITTEE; "N" FOR NOMINATION AND ELECTION COMMITTEE. ADDITIONALLY WRITE "C" AFTER SLASH IF CHAIRMAN AND "M" IF MEMBER.

		GIBLY ============
GOVERNMENT CORPORATION	N NAME: BASES CONVERSION	AND DEVELOPMENT AUTHORITY (BCDA)
BOARD COMMITTEES	FUNCTION	COMPOSITION
See Attachment 2		
1	NOTE: USE ADDITIONAL SHEET	IF NECESSARY

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GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY

Board Committees	Functions	Composition
Audit and Corporate Governance Committee	The Internal Audit Serviced Department shall functionally report to the Board Audit and Corporate Governance Committee (BACGC) and administratively, to the Chairman of the BCDA Board. The BACGC shall ensure that the reporting level of the Internal Audit Services Department shall allow the internal audit activity to maintain its independence as it accomplishes its tasks. • Review and approve the Annual	Chairman:
	Audit Plan of the Internal Audit Services Department. Review the Internal Audit Services Department's audit report and recommend solutions that would address the audit findings to the BCDA Board. The Audit Committee shall likewise ensure that the resolutions, as concurred in by the BCDA Board, will be acted upon by Management to adcress the audit findings.	
	Ensure that the Internal Audit Services Department shall review the periodic financial statements focusing on the propriety of changes in accounting policies and practices, significant adjustments resulting from the audit and compliance with accounting standards, and check the financial reports against its compliance with both the internal financial management policies and pertinent accounting standards, including regulatory requirements.	
	Review the functions and organizational set-up of the Internal Audit Services Department.	
	Ensure that the Internal Audit Services Department shall monitor and evaluate the adequacy of	

	BCDA's internal control systems, and that proper coordination is made with the Commission on Audit (COA). • Ensure that the Internal Auditors shall have free and full access to all the company's records, properties and personnel relevant to the internal audit activity and that the internal audit activity are free from interference.	
	 Undertake such other functions as may be delegated by the Board and BACGC. 	
Business Development Committee	 Review the strategies and policies that generally affects the investment climate, marketing and after-sales service programs of BCDA. 	Chairman: PCEO Joshua M. Bingcang Members:
	Conduct periodic review and validation to determine the viability of the assets for disposition.	 Chairman Hilario B. Paredes Director Anthony Marvin G. Ponce de Leon Director Rolen C. Paulino Director Gerard R. Seno
	 Conduct regular validation and review of the Master Development Plans of BCDA properties to determine its suitability to current real estate trends and developments. 	 Director Roberto A. Flores Director Leon G. Montemayor Director Thompson C. Lantion
	Formulate sound, strategic business management framework to maximize benefits from the disposition and development of land and other assets.	
	 Assess investment proposals which will require study for formulation of policies for approval by the Board. 	
Finance and Investments Committee	❖ For Sale, Lease or Joint Venture Agreement involving BCDA properties	Chairman: Chairman Hilario B. Paredes
	 Review the financial feasibility of the mode of disposition and financing requirement of the project, if any, as endorsed by the Business Development Department (BDD). During implementation, review the pontinuing financial status and prompliance with the agreement, as reported by the Subsidiaries, Affiliates and Projects Monitoring Department (SAPMD). 	 Members: PCEO Joshua M. Bingcang Director Anthony Marvin G. Ponce de Leon Director Rolen C. Paulino Director Gerard R. Seno Director Roberto A. Flores Director Leon G. Montemayor Director Thompson C. Lantion

- identify key issues, provide guidance and propose solutions for approval of the Board.
- At the conclusion of the agreement, evaluate the financial performance, as reported by the SAPMD.
- Exercise oversight function in the fiscal management of ECDA resources
 - Formulate policies and guidelines for the annual and supplemental budgets of the BCDA and its subsidiaries for approval of the Board.
 - Provide guidelines for the investment of corporate funds and conduct periodic review to determine the profitability of investments and/or placements for approval of the Board.
 - Regularly review receivables and recommend actions to the Board to increase collection efficiency.
 - Determine the necessity of incurring loans or other financing arrangement, and review proposed terms for approval by the Board.
- Exercise financial oversight on BCDA Subsidiaries and Affiliates
 - Recommend appropriate business model for, and review the financial targets of the Performance Agreement with the Subsidiary.
 - Review the proposed annual and supplemental budget of the Subsidiaries for approval by the Board.
 - Review the performance and determine the financial viability of BCDA's subsidiaries and affiliates, and recommend the need for reorganization, streamlining, abclition or privatization for approval by the Board.
 - Provide financial policies and guidelines for approval by the Board and monitor compliance based on report of Management.
- Conduct monthly review of BCDA's financial statements/ management reports prior to submission to the Board.

- Recommend changes in the financial and accounting policies, where appropriate and in accordance with the pronouncements of regulatory bodies, for approval by the Board.
- Define and formulate strategic directions for BCDA Subsidiaries for approval by the Board.
- Develop a uniform business model, if applicable, for BCDA Subsidiaries, for approval by the Board.

Organization Development Committee

The Organization Development Committee shall install and maintain a process to ensure that all persons to be nominated for appointment reappointment to the Board of BCDA and/ or its subsidiaries have the required qualifications ard none of disqualifications as well as a system to review and evaluate the qualifications of all persons nominated to positions in BCDA, its subsidiaries and affiliates which require appointment by the Board.

The committee shall have the following particular duties and responsibilities:

- Assist the Board of Directors in the conduct of studies and policy formulation, pertaining to issues, concerns and problems affecting the organization and its personnel.
- Coordinate with Management in addressing specific key result areas (KRAs) and in adhering to existing policies on such matters as personnel recruitment, performance evaluation standards and processes, assignments, promotions and entitlements.
- Pursue broad organizational goals such as the promotion of meritocracy, the development of teamwork and enhancement of morale among personnel.
- Review and approve the Human Resource Development Program of the BCDA.
- Conduct periodic review of the organizational structure to ensure that it remains responsive to BCDA's goals, objectives and strategies.

Chairman:

Director Gerard R. Seno

Members:

- Chairman Hilario B. Paredes
- PCEO Joshua M. Bingcang
- Director Anthony Marvin G.
 Ponce de Leon
- Director Rolen C. Paulino
- Director Roberto A. Flores
- Director Leon Gonzalo G.
 Montemayor
- Director Thompson C. Lantion

- Oversee the development and periodic update of a Personnel Manual to ensure documentation and enforcement as well as compliance with personnel policies, guidelines on employee benefits, and code of conduct for officers and employees.
- Review and evaluate the cualifications of all persons rominated to the Board as well as those nominated to other positions requiring appointment by the Board and provide assessment on the Board's effectiveness in directing the process of renewing and replacing Board members.
- Recommend to the GCG nominees for the shortlist in line with the BCDA and subsidiaries' Board composition and succession plan.
- Provide oversight to the Selection and Placement of Officers Committee of Management.
- Establish a formal and transparent procedure for developing policy on executive remuneration and for fixing the remuneration packages of corporate officers and directors, and provide oversight over remuneration of senior management and other key personnel, ensuring that compensation is consistent with the corporation's culture, strategy and control environment.
- Develop recommendations to GCG for updating the CPCS and ensure that the same continues to be consistent with the corporation's culture, strategy and control environment.

Risk Management, Legal and External Relations Committee

The committee shall evaluate, review and monitor legal and risk management policies, structures and processes as defined by Management. It shall also recommend measures to address communication and publicity issues and concerns and to mitigate, minimize or eliminate risks affecting the organization.

Chairman:

Director Anthony Marvin G.
 Ponce de Leon

Members:

- Chairman Hilario B. Paredes
- PCEO Joshua M. Bingcang
- Director Rolen C. Paulino
- Director Gerard R. Seno
- Director Roberto A. Flores

- Monitor the creation of a risk management structure for the organization by Management.
- After the creation of the structure, the committee shall evaluate, review and monitor risk management policies and processes as defined by Management. It shall also recommend measures to address, mitigate, minimize or eliminate risks affecting the organization.
- Review, evaluate and monitor policylevel studies, risk and threat assessments and other reports provided by Management for consideration of the Board.
- Assess the information periodically provided by Management on risk exposures and risk management activities.
- Review, evaluate and monitor Management's researches and the preparation of analytica materials on probable causes, explanation, and possible solutions to risks that the corporation faces.
- Review and endorse to the BCDA Board position papers and key policy issues prepared by Management for the use of any branch of the government.
- Review, monitor and recommend measures on legislative proposals affecting the organization.
- Assess the Annual Planning Program of the Corporate Planning Department as it relates to risk management.
- Frovide oversight over Management's activities in managing market liquidity, operational, legal and other risks of the corporation;
- Review and evaluate public affairs' issues affecting BCDA's activities, programs and projects, as identified and presented by Management. It shall also review and evaluate the measures recommended by

- Director Leon Gonzalo G. Montemayor
- Director Thompson C. Lantion

Management to address such issues for possible consideration of the Board.

- Review, evaluate and monitor Management's policies pertaining to the organization's relationship with its stakeholders, as well as with the national and local government units.
- Approve the legal strategy to be adopted by BCDA in prosecuting or cefending cases filed by or against it.

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JOVERNIMENT CORPORATION NAME: B.	ASES CONVERSION AND DEVELOPMENT AUTHORITY (BCDA)	
LIST OF AFFILIATES/SUBSIDIARIES	DESCRIPTION	NATURE/ EXTENT OF INVESTMENT
BCDA Management and Holdings, Inc. (BMHI)	To act as managers and managing agents of persons, firms, associations, corporations, partnerships, and other entities; to provide management, investment, and technical advice for commercial, industrial, manufacturing, and other kinds of enterprises; to undertake, carry on, assist or participate in the promotion, organization, management, liquidation, or reorganization of corporations, partnerships, or other entities, except the management of funds, securities, portfolio, or similar assets of the managed entities or corporations; to assist and provide services to individuals, companies, partnerships and other entities in marketing, packaging, managing, and facilitating all kinds of developmental projects and properties; to engage in the study, masterplanning, preparation, and implementation of all kinds of development plans, programs, and projects; in general, to do all that may be necessary or desirable in carrying out the business of a management company.	100%
Clark Development Corporation (CDC)	Operate, administer, manage and develop the Clark Freeport Zone (CFZ) and the Clark Special Economic Zone (CSEZ).	100%
partnerships, and other entities; to provide management, investment, and technical advice for commercial, industrial, manufacturing, and other kinds of enterprises; to undertake, carry on, assist or participate in the provision, organization, management, liquidation, or reorganization of corporations, partnerships, or other entities, except the management of funds, securities, portfclip, or similar assets of the managed entities or management of funds, securities, portfclip, or similar assets of the manage entities or developments or portfolip, or similar assets of the manage entities or developments or portfolip, or similar assets of the manage entities or developments or portfolip, or similar assets of the manage entities or developments, partnerships and other entities in marketing, packaging, managing, and facilitating all kinds of developmental projects and properties; or engage in the study, masterplanning, preparation, and implementation of all kinds of development plans, programs, and projects; in general, to do all that may be necessary or desirable in carrying out the business of a management company. Clark Development Corporation (CDC) Operate, administer, manage and develop the Clark Freeport Zone (CFZ) and the Clark Special Economic Zone (CSEZ). Develop, operate, and manage the Clark International Airport Complex. To develop, manage, own, lease, sub-lease and operate restaurants, cafes, bars, golf courses, picric groves, hotels, pavilions, gwn, tennis courts and establishments and facilities of all kinds for educational, recreational, tourism, commercial, amusement, health and other purposes; to maintain and generally operate roads, water pumphouses, power-plants and other purposes; to maintain and generally operate roads, water pumphouses, power-plants and other purposes; to maintain and generally operate roads, water pumphouses, power-plants and other purposes; to maintain and generally operate roads, water pumphouses, power-plants and other purposes; to maintain and generally operate roads,	100%	
John Hay Managemen: Corporation (JHMC)	courses. picnic groves, hotels, pavilions, gym, tennis courts and establishments and facilities of all kinds for educational, recreational, tourism, commercial, amusement, health and other purposes; to maintain and generally operate roads, water pumphouses, power plants and other utilibies in support of or in connection with the foregoing purposes and generally carry out all activities necessary to convert, develop, and maintain the facilities and properties within and around Camp John Hay for tourism, commercial,	100%
North Luzon Railways Corporation (NLRC)	To develop, construct, and manage a rai road system to serve Metro Manila, Central and Northern Luzon.	100%
Poro Point Management Corporation (PPMC)	To develop, manage, own, lease, sub-lease and operate seaports, and all components therein including establishments, facilities and related activities for maritime, industrial, educational, recreational, tourism, commercial, amusement, health and other purposes; to maintain and generally operate roads, water pump houses, power plants, and other utilities in support of, or in connection with the foregoing purposes and to generally to carry cut all activities necessary to convert, develop and maintain the facilities and properties within and around the Poro Point Special Economic and Freeport Zone for maritime, seaport, airport, tourism, commerce, industry and related concerns.	100%
ort Bonifacio Development Corporation	Affiliate	45%
ıbic Clark Alliance Develcpment	Affiliate	33%
onifacio Estate Services Corporation	Affiliate	33%
onifacio Communication Corporation	Affiliate	25%
oro Point Industrial Corperation	Affiliate	15%
onifacio Water Corporation	Affiliate	10%
linvest BCDA Clark, Inc.	Affiliate	45%
hilippine Japan Initiative For GCG Inc.	Affiliate	48%
hin Clark Power Corporation (SCPC)	Affiliate Affiliate	10%
New Clark Government Center (NCGC)	Affiliate NOTE: USE ADDITIONAL SHEET IF NECESSARY	10%

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GOVERNMENT CORPORATION NAME: BASES						
TOTAL NUMBER OF STOCKHOLDERS:						
TOTAL ASSETS BASED ON LATEST AUDITED FINAN	CIAL STAT	EMENTS: P218,82	28,717,297			
		STOCKHOLD	ER'S INFORMATION			
NAME NATIONALITY IF APPLICABLE AND		SHARES	SUBSCRIBED		AMOUNT PAID	TAY IDENTIFICATION NO
NAME, NATIONALITY, <i>IF APPLICABLE</i> AND CURRENT ADDRESS	TYPE	NUMBER	AMOUNT (PhP)	% OF OWNER- SHIP	(PhP), <i>IF</i> APPLICABLE	TAX IDENTIFICATION NO. (TIN) FOR FILIPINOS
1. Republic of the Philippines				100%	110,204,793,944.00	
				-		
2.						
				4		
3.						
4.						
5.						
6.						
7.						
	ATCT					
TOTAL AMOUNT OF SU	SCRIBE	D CAPITAL	100,000,000,00			
			JNT OF PAID-UP CA		110,204,793,944	

INSTRUCTION: SPECIFY THE TOP 20 STOCKHOLDERS AND INDICATE THE REST AS OTHERS

Note: For PDTC Nominee included in the list, please indicate further the beneficial cwners owning more than 5% of any class of the company's voting securities. Attach separate sheet, if necessary.

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CORPORATE NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY TOTAL NUMBER OF STOCKHOLDERS: TOTAL ASSETS BASED ON LATEST AUDITED FINANCIAL STATEMENTS: P218,828,717,297 STOCKHOLDER'S INFORMATION SHARES SUBSCRIBED NAME, NATIONALITY, IF APPLICABLE AMOUNT PAID TAX IDENTIFICATION NO. % OF AND **AMOUNT** (PhP) (TIN) TYPE OWNER-NUMBER **CURRENT ADDRESS** (PhP) SHIP 8. TOTAL 9. TOTAL 10. TOTAL 11. TOTAL 12. TOTAL 13. TOTAL 14. TOTAL TOTAL AMOUNT OF SUBSCRIBED CAPITAL TOTAL AMOUNT OF PAID-UP CAPITAL INSTRUCTION: SPECIFY THE TOP 20 STOCKHOLDERS AND INDICATE THE REST AS OTHERS

CORPORATE NAME: BASES CONVERSIO	N AND D	EVELOPMENT A	UTHORITY			
TOTAL NUMBER OF STOCKHOLDERS:						
TOTAL ASSETS BASED ON LATEST AUDITED	FINANCIA	L STATEMENTS: F	P218,828,717,297			
		STOCKHOLDI	ER'S INFORMATIO	N		
		SHARES	SUBSCRIBED			
NAME, NATIONALITY AND CURRENT RESIDENTIAL ADDRESS	TYPE	NUMBER	AMOUNT (PhP)	% OF OWNER- SHIP	AMOUNT PAID (PhP)	TAX IDENTIFICATION NO. (TIN)
15.	TCTAL					
16.	TCTAL					
17.	TCTAL					
18.	TCTAL					
19.	TC⊤AL					
20.	TC ⁻ AL					
21. OTHERS (Indicate the number of the remaining stockholcers)	TC ⁻ AL					
TOTAL AMOUNT OF SU	BSCRIBE	D CAPITAL				
			NT OF PAID-UP CA	APITAL		
NSTRUCTION: SPE	CIFY THE				E REST AS OTHER	

====	=======================================		PLEAS	SE PRINT LEGIBL	Y	=========		
GOVER	NMENT CORPOR	RATION NAME: BASES	CONVE	RS ON AND DE	VEL	OPMENT AUTI	HORITY (B	CDA)
								DO ADD DESCRIPTION
	ESTMENT OF CO	SCHOOL SCHOOLS SHOW SHOW SHOW AND ADDRESS OF THE SCHOOL SHOW SHOW AND ADDRESS OF THE SCHOOL SHOW SHOW AND ADDRESS OF THE SCHOOL SHOW SHOW SHOW SHOW SHOW SHOW SHOW SHOW		AMOUNT (PhP)	DATE OF	BOARD RESOLUTION
	IDS IN ANOTHER					0.000.000.000		
1.1	The second of th	tment in Subsidiaries			1	6,863,859,998		
12	and Affiliates)	RCIAL PAPER (Issued						
1.2	by Private Corpo							
	APPLICABLE)	Prations, II						
4.2	LOANS/ CREDIT	C/ ADVANCES						
1.3	Current and Lon	100 M						
	Loans/Credits/A	_						
1.1		TREASURY BILLS OR				1,081,593,233		
1.4		EASURY NOTES				1,001,000,200		
	FIXED RATE IN	LASURT NO; LS						
1.5	OTHERS					17,972,449		
2. INV	ESTMENT OF CO	RPORATE FUNDS IN A	CTIVITIES	UNDER ITS		DATE OF BO	ARD	DATE OF
		SES (PLEASE SPECIF)				RESOLUTION	ON	STOCKHOLDERS
0_0			/					RATIFICATION
2 TDE	ASURY SHARES							% AS TO THE TOTAL
J. TIKL	ASONT STANLS					NO. OF SHA	RES	NO. OF SHARES
								ISSUED
4.								
	DENDS DECLAR	ED DURING THE IMMEI	DIATELY	PRECEDING YE	-AR			
J. DIVI			JIATELI				T	DATE DEGLARED
	TYPE	OF DIVIDEND		Α	MO	UNT (PhP)		DATE DECLARED
5.1	CASH					1,101,5	21,977.00	3/20/2024
5.2							39,787.62	7/10/2024
							40,887.00	5/23/2024
5.3	CASH		OT 41					3/23/2024
			OTAL			1,557,6	02,651.62	
6. ADE	DITIONAL SHARE	S ISSUED DURING THE						
	DATE	NO. OF	SHARES				AMOU	NT
							8.1. 8	
	N.A.	N.	Α				N.A	
						AOFIION		
		REGISTRATION WITH	SEC AND					
	OF AGENCY:	SEC		Е	SP			I C
TYPE C								
	SE/REGN	Ni A		N1	.A.			N.A.
DATE	SSUED:	N.A.		IN	٠,٨	•		14.74.
	STARTED							
	TIONS:							
		OMPENSATION OF	TOTAL N	IO. OF OFFICE	RS	TOTAL NO. C		TOTAL MANPOWER
DIR	ECTORS DURING	G THE PRECEDING				& FILE EMPI	OYEES	COMPLEMENT
	FISCAL	YEAR		25		181		470
								(206-Regular; 5-CoS;
	PhP16,037,	542 (2024)						165-DBPSC; 94-OMNI)

NOTE: USE ADDITIONAL SHEET IF NECESSARY

GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORTY (BCDA)

OS .	SCHEDULE OF CAPITAL EXPENDITURE	AL EXPENDITURE				
PARTICULARS	SECTOR	FOREIGN COMPONENT	PONENT	NO SUPPORT SUBSIDY	SUBSIDY	
		Loan	Grant	Project	lax	Bank loans
	Other Source	Total Local Component	Total Cost	Status		
PMC BTP Access Road and Utilities	GAA		334,799,945	On-going		
PMC Perimeter Fence and Upgrading of UN Avenue	GAA		250,546,132	On-going		
PMC Roads and Perimeter Fence - CMS	GAA		32,900,000	On-going		
PAF Site Development of the 65-Ha Relocation Site	GAA		618,988,390	On-going		
PAF Site Development of the 65-Ha Relocation Site - CMS	GAA		21,993,440	On-going		
BSP Access Road in New Clark City	S.A.		240,781,826	On going		
Airside Access Road at Clark International Airport	GAA		41,415,925	On-going		
BCDA Records Office and Sports Facilities	COB		113,296,884	On-going		
Streetlights and Pavement Markings along McKinley Parkway, BGC	COB		20,495,235	On-going		
	Downloaded		8			
Married Enlisted Personnel Quarters (MEPQ) at NSPL Cavite	Funds		195,000,000	On-going		
	Downloaded					
Married Enlisted Personnel Quarters (MEPQ) at NSPL Cavite (CMS)	Funds		9,716,772	On-going		
	Downloaded					
PN Modular Facilities at BNS Lot 1	Funds		181,139,240	On-going		



GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY

INCOME STATEMENT - AUDITED

For the year: 2024

	Amount
INCOME	
Business and Service Income	7,336,629,681
Gains	14,764,360,617
Other Non-Operating Income	11,647,489
Total Income	22,112,637,787
Less: Share of National Government	
Income After Share of National Government	22,112,637,787
EXPENSES	
Business Expenses	
Personal Services	398,452,083
Maintenance and Other Operating Expenses	982,277,096
Financial Expenses	251,759,011
Direct Costs	82,568,017
Non-Cash Expenses	1,865,727,726
Total Expenses	3,580,783,933
Net Income Before Subsidy	18,531,853,854
Net Assistance/Subsidy/(Financial Assistance/Subsidy/Contribution)	(912,867,604)
Net Income Before Tax	17,618,986,250
Income Tax (Expense) / Benefit	(1,042,756,863)
Net Loss After Tax	16,576,229,387

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GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY

CASH FLOW STATEMENT - AUDITED

For the year: 2024

CASH FLOW FROM OPERATING ACTIVITIES	Amount
Cash Inflows	10,130,595,838
Cash Outflows	6,331,723,692
Net Cash Provided By (Used in) Operating Actitives	3,798,872,146
CASH FLOWS FROM INVESTING ACTIVITIES	
Cash Inflows	157,115,194,982
Cash Outflows	159,375,680,191
Net Cash Provided By (Used In) Investing Activities	(2,260,485,209)
CASH FLOWS FROM FINANCING ACTIVITIES	
Cash Inflows	2,286,289,509
Cash Outflows	2,557,907,181
Net Cash Provided By (Used In) Financing Activities	(271,617,672)
Effects of Exchange Rate Changes or Cash and Cash Equivalents	162,073
Net Increase (Decrease) in Cash and Cash Equivalents	1,266,931,338
Cash and Cash Equivalents, Beginning of Period	6,859,648,090
Cash and Cash Equivalents, End of Period	8,126,579,428

GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY (BCDA)

For the year: 2024

CASH AND INVESTMENT BALANCE REPORT

		TERM (No.			
	AMOUNT	of Days)	RATE (Per Annum)	DATE	
I. Cash on Hand	2,060	N.A.	N.A.	N.A.	N.A.
II. Cash in Banks	1,460,557,368	N.A.	N.A.	N.A.	N.A.
III. Net Depositswith BT ⁻	N.A	N.A.	N.A.	N.A.	N.A.
IV. Special Series (Treasury Bills) with Bangko Sentral (Identify those under trust agreements)	1,081,593,233	Various	5.8550%	Various	Various
V. Special Series Placements with BTr (Identify those under trust agreements	N.A	N.A.	N.A.	N.A.	N.A.
VI. Investments in Other Securities	19,718,152,400	Various	5.7721%	Various	Various
VII. Others					

GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY (BCDA) BALANCE SHEET (For the year: 2024) - AUDITED

ASSETS	Amount
Current Asset	s
Cash and Cash Equivalents	8,126,579,428
Financial Assets	1,081,593,233
Other Investments	13,052,132,400
Receivables, net	3,919,331,473
Inventories	4,381,551,719
Other Current Assets	5,503,801,620
Total Current Assets	36,064,989,873
Non-Current Assets	
Financial Assets	85,051,870
Investments in Join: Venture	469,199,932
Investments in Associates/Affil ates	13,447,028,748
Investments in Subsidiaries	3,416,831,250
Other Investments	17,972,449
Receivables, net	19,715,169,811
Investment Properties, net	69,627,097,609
Property and Equipment, net	27,924,696,269
Service Concession Assets, net	43,013,173,961
Intangible Assets, net	4,377,727
Deferred Tax Assets	3,508,581,515
Other Non-Current Assets	1,534,546,283
Total Non-Current Assets	182,763,727,424
TOTAL ASSETS	218,828,717,297
LIABILITIES AND E	
LIABILITIES Current Liabilit	
Financial Liabilities	1,422,145,421
Inter-Agency Payables	4,857,156,458
Trust Liabilities	1,975,354,259
Provisions	73,433,828
Other Payables	92,562,925
Total Current Liabilities	8,420,652,891
Non-Current Liab	
Financial Liabilities	11,199,153,485
Deferred Credits/Unearned Income	12,966,563,964
Other Payables	1,421,096,052
Non-Current Liabilities	25,586,813,501
TOTAL LIABILITIES	34,007,466,392
EQUITY	
Government Equity	110,204,793,944
Retained Earnings	74,616,456,961
TOTAL EQUITY	184,821,250,905
TOTAL LIABILITIES AND EQUITY	218,828,717,297

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GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY

NET OPERATING INCOME	Amount
Schedule 1A	
Accounts receivable - national government	
Clients deposit	
Collection from advances on insured receivables	
Collection of loans receivables	
Collection of pari-passu payables	
Collection of receivables clients	
Collection of receivables employees/others	
Collection of receivables clients, employees, others	
Collection of Sales Contract Receivable	
Dividend Income	
Foreign Exchange gains	
Gain on sale of Investment	SEE PAGE 11
Interest and penalties	(INCOME STATEMENT)
interest on investments and deposits	(INCOME STATEMENT)
Lease income (office space)	
Lease income from acquired assets	
Lease payment receivable car plan	,
Miscellaneous deposit	
Misc inc- service charge	
Payable to clients/employees/govet agencies	
Payable to clients/employees/ others	
Redemption of agrarian reform bonds	
Reinsurance claims ECI	
Reinsurance premium Trust liabilities	
Sale of transportation of equipment	
Sale of unserviceable equipment	
Add: (other Receipts)	
Total:	
TOTAL:	

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GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY

CHART OF ACCOUNTS

For the year: 2023

Net Operating Income	
Sale of Acquired Assets	
Collection of Advances on Guaranteed Loans	
Advances on Guaranteed Loans	
Capital Expenditures	
Dividend Payments	
CASH S'JRPLUS/DEFICIT	
Operating Receipts	
Sale of goods/services	
Income from commitment and gtee fee	
Filing, processing & amendment fees	
Interest Income Direct lending	
Insurance Premium	SEE PAGE 12
Furd Arrangement Fees	(CASH FLOW STATEMENT)
	,
Add: (Other receipts)	
TOTAL:	
Current Subsidies:	
Other receipts: (Schedule 1A)	
Total Receipts:	
Less:	
Interest and Financial Charges	
Final Withholding Tax	
Pricr period expenses	
Other current expenditures	
Total:	

I, MARICEL C. SANTOS	S, CORPORATE SECRETARY ((POSITION)	OF THE ABOVE-MEN	NIIONED GOVERNIV	<u>IENI</u>	
, ,	UNDER THE PENALTY OF	PERJURY, THAT	ALL MATTERS SE	ET FORTH	IN THIS
GOVERNMENT CORPORATION	ON INFORMATION SHEET WH	ICH CONSISTS OF	(<u>25</u>) PAGES HAVE	BEEN MADE	IN GOOD
FAITH, DULY VERIFIED BY M	E AND TO THE BEST OF MY KI	NOWLEDGE AND B	ELIEF, ARE TRUE AI	ND CORRECT	·.
I UNDERSTAND THAT THE FAILURE OF THE CORPORATION TO FILE THIS GIS FOR FIVE (5) CONSECUTIVE YEARS SHALL BE CONSTRUED AS NON-OPERATION OF THE CORPORATION AND A GROUND FOR THE REVOCATION OF THE CORPORATION'S CERTIFICATE OF INCORPORATION. IN THIS EVENTUALITY, THE CORPORATION HEREBY WAIVES ITS RIGHT TO A HEARING FOR THE SAID REVOCATION.					
DONE THIS 13TH DAY	OF OCTOBER 2025 IN TAGUIO	CITY.			
			(SIGNATURE)		
	VORN TO BEFORE ME IN _, AFFIANT PERSONALLY APP				
NO. P8027180B, ISSUED AT DFA MANILA ON 28 OCTOBER 2021 AND VALID UNTIL 27 OCTOBER 2031.					
DOC. NO: : PAGE NO. : BOOK NO. : SERIES OF :	NOTARY PUBLIC FOR	nber 31,			
					1