

13 December 2023

HONORABLE MARIUS P. CORPUS

Chairperson

Governance Commission for GOCCs (GCG)

3/F BDO Paseo Towers, Paseo De Roxas Ave.

Makati City

Dear Honorable Chairperson **Corpus**:

In reference to the outcome of the Technical Panel Meeting (TPM) on 30 November 2023 (Thursday) and the accompanying summary of discussion directing BCDA to revisit certain measures for the 2024 Performance Scorecard, we are respectfully transmitting the following documents:

1. Revised BCDA 2024 Performance Scorecard; and
2. Requested supporting documents

We trust that you find the documents in order. For any clarification, our Corporate Planning Department may be reached through (02) 8575 1731 and corplan@bcda.gov.ph.

Thank you.

Very truly yours,


JOSHUA M. BINGCANG
President and Chief Executive Officer



In replying, please refer to this number



DD2023-0381

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**Revised BCDA 2024 Performance
Scorecard**

COMPONENT				Annual Target			
MEASURE	FORMULA	WEIGHT	RATING SYSTEM	2024 BCDA-Proposed	Proposed Target (Post-TPM)	Justification	
SOCIAL IMPACT PERSPECTIVE							
SO 1 Improve the Facilities for the Military							
SM 1	Facilities Constructed for the Armed Forces of the Philippines	Actual Accomplishment for the Replication of Philippine Marine Corps (PMC) Facilities Project	15%	(Actual / Target) x Weight	100% Accomplishment of Deliverables Based on Contract Schedule	100% Accomplishment of Deliverables Based on Contract Schedule	N/A
		Actual Accomplishment for the Replication of Philippine Navy (PN) Senior Officers' Quarters (SOQ)	10%	(Actual / Target) x Weight	Approval of the BCDA Board for New Bidding	100% Accomplishment of Deliverables Based on Contract Schedule	N/A
SO 2 Create Communities Where Families Can Work, Live, and Play Together							
SM 2	Mixed-Use Areas to Include Industrial, Residential, and Institutional Areas Developed	Actual Accomplishment	10%	All or Nothing	Two (2) Signed Development Contracts	Two (2) Signed Development Contracts	N/A
<i>Sub-Total</i>			35%				
FINANCIAL PERSPECTIVE							
SO 3 Provide Consistent Contribution to the AFP and National Government							
SM 3	Total Remittance to the National Government	Total Amount Remitted to the National Government / Total Required Mandatory Contribution	10%	All or Nothing	100% Remittance of Required Mandatory Contribution to the National Government	100% Remittance of Required Mandatory Contribution to the National Government	N/A
SO 4 Ensure Sustainability of BCDA by Building Recurring Revenue Sources and Effectively Managing Costs							
SM 4	Cash Proceeds from Business Contracts	Total Cash Proceeds from Joint Venture Agreements, Lease Contracts, and Other Business Contracts	10%	(Actual / Target) x Weight	₱3.837 Billion	₱3.837 Billion	N/A
SM 5a	Disbursement Budget Utilization Rate	Total Disbursements / Total Obligations (Both Net of PS Cost)	1.25%	(Actual / Target) x Weight	90%	90%	N/A
		Total Disbursements / Total DBM- Approved Corporate Operating Budget (Both Net of PS Cost)	1.25%	(Actual / Target) x Weight	90%	90%	N/A
SM 5b	Obligations Budget Utilization Rate	Total Obligations / Total DBM-Approved Corporate Operating Budget (Both Net of PS Cost)	2.5%	(Actual / Target) x Weight	90%	90%	N/A
<i>Sub-Total</i>			25%				

COMPONENT				Annual Target			
MEASURE	FORMULA	WEIGHT	RATING SYSTEM	2024 BCDA-Proposed	Proposed Target (Post-TPM)	Justification	
CUSTOMERS/STAKEHOLDERS PERSPECTIVE							
SO 5 Execute and Deliver Quality Development Projects on Time, on Specs, and on Budget							
SM 6	Developmental and Infrastructure Projects Implemented	Actual Accomplishment	10%	(Actual / Target) x Weight	100% Accomplishment of Deliverables based on contract schedule of the Construction of the Airport to New Clark City Access Road Phase 3	100% Accomplishment of Deliverables based on contract schedule of the Construction of the Airport to New Clark City Access Road Phase 3	N/A
SO 6 Cultivate Strong and Fair Partnerships with Customers, Partners, and Stakeholders							
SM 7	Percentage of Satisfied Customers	Number of Respondents Who Rated At Least Satisfactory / Total Number of Survey Respondents	5%	(Actual / Target) x Weight If Less Than 80% = 0%	90%	90%	N/A
<i>Sub-Total</i>			15%				
INTERNAL BUSINESS PROCESS PERSPECTIVE							
SO 7 Design, Develop, and Ensure Full Execution of Master Plans of Communities							
SM 8	Percentage of Implementation of Developmental and Infrastructure Projects in BCDA Special Economic Zones	Actual Accomplishment	5%	All or Nothing	100% Accomplishment of Deliverables based on contract schedule of the Construction of the NCC Connecting Road Package 2	100% Accomplishment of Deliverables based on contract schedule of the Construction of the NCC Connecting Road Package 2	BCDA adopts the CGO-C recommendation because the measure is more accurate in monitoring the progress of the implementation of developmental and infrastructure projects.
		Actual Accomplishment	5%	All or Nothing	Completion of Lot Information Web Maps for the rest of the New Clark City Area, Clark Freeport Zone, Clark Civic Aviation Complex	Completion of Lot Information Web Maps for the rest of the New Clark City Area, Clark Freeport Zone, Clark Civic Aviation Complex	BCDA will retain the original target, because, after consultation with relevant departments, it was determined that it is more prudent and beneficial for the organization to complete the lot information web maps in whole rather than partial or select pockets of the areas.
SO 8 Establish and Maintain Robust Internal Control and Governance Systems							
SM 9	Information Technology Systems Implemented	Actual Accomplishment	5%	(Actual / Target) x Weight	100% Implementation of Project Deliverables Based on the ISSP for 2023-2025	100% Implementation of Project Deliverables Based on the ISSP for 2023-2025	N/A



COMPONENT				Annual Target		Justification	
MEASURE	FORMULA	WEIGHT	RATING SYSTEM	2024 BCDA-Proposed	Proposed Target (Post-TPM)		
SM 10	International Organization for Standardization (ISO) Certification for All Process	Actual Accomplishment	5%	All or Nothing	Maintenance of ISO 9001:2015 Certification	Maintenance of ISO 9001:2015 Certification	BCDA is retaining the ISO 9001:2015 certification as a measure for 2024 because BCDA has yet to study the standards and requirements of ISO 14001:2015 certification. This may be considered in 2025.
<i>Sub-Total</i>			20%				
LEARNING AND GROWTH PERSPECTIVE							
SO 9	Build and Maintain a Highly Competent, Creative and Committed Workforce						
SM 11	Percentage of Employees Meeting the Required Competencies	Competency Baseline 2024 - Competency Baseline 2023	5%	All or Nothing	Improvement in the Competency Baseline of the Organization	Improvement in the Competency Baseline of the Organization	N/A
<i>Sub-Total</i>			5%				
TOTAL			100%				

* May we request to revise the remarks on Summary of Discussion, specifically SM9, to reflect the following instead: "BCDA is expecting to re-submit its revised ISSP 2023-2025 within the first two weeks of December as there were comments/recommendations from DICT. DICT's approval would be dependent on when they will set a meeting with BCDA to review and discuss the revisions."



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Supporting Documents

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SM1, SM6

**List of Infrastructure Projects
(GAA-Funded) with funding source and
status**

INTERNAL MEMO



For : **JOCELYN L. CANIONES**
Vice President, CPD

Thru : **RICHARD BRIAN M. CEPE** *R-13 DEC '23*
Officer-in-Charge, CDG

From : **MARK P. TORRES** *[Signature]*
Vice President, ESSD

RYAN S. GALURA *[Signature]*
Officer-in-Charge, SPMD

Subject : **LIST OF GAA-FUNDED INFRASTRUCTURE PROJECTS**

Date : **13 December 2023**

In reference to the comment of the GCG during the Technical Panel Meeting held last 30 November 2023, we are submitting the list of infrastructure projects with budget allocation in the 2024 National Expenditure Program.

For your reference and appropriate action.

Thank you.

Bases Conversion and Development Authority

List of Infrastructure Projects

Project Title	Funding Source	Status As of November 2023	Target for 2024
Military Replication Projects			
PMC Roads and Utilities - Marine Facilities Package 1	GAA	11.58%	100% accomplishment of deliverables based on contract schedule
PMC Structures and Facilities at BTP Phase 1 - Package 2	GAA	46.93%	
PMC Structures and Facilities at BTP Phase 1 - Package 3	GAA	32.33%	
PN Senior Officers' Quarter	GAA	Suspended	
Development of New Clark City			
NCC Connecting Road Package 2	GAA	Awarded on 10 November 2023	

Prepared by:


JULES C. AFICIAL
 DMO III, ESSD



JERICO G. BONDOC
 APO II, CDG

Reviewed by:


MARK P. TORRES
 Vice President, ESSD


RYAN S. GALURA
 Officer-in-Charge, SPMD

Noted by:


RICHARD BRIAN M. CEPE
 Officer-in-Charge, CDG

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SM4

**2024 Cash Proceeds from Business
Contracts**

2024 Cash Proceeds from Business Contracts

Annex A

Particulars	Gross Proceeds
Joint Venture	
Megaworld-JUSMAG	544,836,382
Lease	
Manila International Airport Authority	217,982,589
ALI-Market! Market!	117,130,440
International School	68,235,989
RII/MGS Consortium	69,843,375
British School 1	34,600,482
British School 2	11,257,184
Every Nation Leadership Institute	10,320,320
Systems Technology Institute	9,004,605
Toyota Pasong Tamo	8,441,649
De La Salle University	6,752,420
MGC New Life Christian Academy	4,655,611
Everest Academy, Inc	4,593,551
Treston International College	4,299,503
Petron	1,223,154
Sub-total	568,340,872
Other Receipt	
FBDC Dividend Income	450,000,000
Sale	
Navy Village - Senate	209,760,000
Total Disposition Proceeds	1,772,937,254
Major Project Revenues	
SCTEx Toll Revenues	1,675,295,042
Clark Airport Revenues	147,039,626
North South Commuter Railway Project	242,303,821
Sub-total	2,064,638,490
Total Cash Proceeds	3,837,575,744