


**MONTHLY CASH PROGRAM**  
**For the Period Ended 31 December 2021**  
**(in Php Thousands)**


**Department** : BASES CONVERSION AND DEVELOPMENT AUTHORITY  
**Fund** : CORPORATE FUNDS

PARTICULARS	ACTUAL												Total
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	
Personal Services	11,100	15,530	21,446	27,591	13,882	21,423	16,918	17,978	34,453	12,310	25,825	27,020	245,477
Maintenance and Other Operating Expenses	5,854	28,387	18,785	15,577	844,751	76,017	190,269	23,141	91,436	39,585	61,381	57,959	1,453,142
Capital Outlay													
Furniture, Fixtures and Equipment						80			90	1,908	107	9,662	11,847
Infrastructure Projects							5,238	190	237,569	19,931			262,928
Subic Clark Tarlac Expressway			508,186	53,825					517,586				1,079,597
New Clark City Project	30,378	4,175	5,301	33,393	8,425	18,340	65,996	26,464	36,106	26,325	27,790	26,483	309,177
Clark Airport Project		39,831					124,470				112,827	181,069	458,197
Replication Projects		226,523	60,406	10,371		15,903		3,011	226,523		51,605	191,637	785,979
Subic-Clark Railway Project	72	150	1,524	272	1,944	1,673	384	1,292	237	321	429	10,587	18,886
Subsidiaries	78,591	98,839		9,835		30,467		28,172			50,948	9,396	306,250
Prior Years Obligations	1,259,555	683,921	83,547	3,046,147	542,243	205,487	26,530	94,508	276,935	258,840	239,085	65,915	6,782,713
<b>GRAND TOTAL</b>	<b>1,385,551</b>	<b>1,097,355</b>	<b>699,194</b>	<b>3,197,011</b>	<b>1,411,246</b>	<b>369,390</b>	<b>429,805</b>	<b>194,756</b>	<b>1,420,936</b>	<b>359,221</b>	<b>569,999</b>	<b>579,729</b>	<b>11,714,191</b>


Prepared By:

 01.27.2022  
**HEDDA Y. RULONA**  
 VP, Budget and Revenue Allocation Department

Recommending Approval:

 02.03.2022  
**NENA D. RADO**  
 SVP and Chief Financial Officer

Approved by:


 02-04-2022  
**AILEEN AN. R. ZOSA**  
 Executive Vice President

**ESTIMATED MONTHLY CASH RECEIPTS**  
**For the Period Ended 31 December 2021**  
**(in Php Thousands)**



**Department** : BASES CONVERSION AND DEVELOPMENT AUTHORITY  
**Fund** : CORPORATE FUNDS

CLASSIFICATION/SOURCES OF RECEIPTS (In Thousands)	ACTUAL												Total
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	
Joint Venture Proceeds								12,127,607	1,120,000	306,616	89,719		13,643,942
Lease Proceeds	3,477	691	64,691	94,955	327,217	20,833	67,435	6,779	39,374	11,977	10,305	237,960	885,694
Sales Proceeds	1,485				209,760		1,673	11,519				1,471	225,909
New Disposition													
Concession Fees	126,924	103,143	98,162	122,896	82,988	105,303	123,894	106,538	80,504	104,235	106,577	118,464	1,279,628
Other Receipts:													
NG Subsidy /Equity		983,415	120,730	102,560	63,336	731,721			1,184,145	42,607	2,792,707		6,021,221
New Clark City Project Proceeds													
Redemption of Preferred Shares											540,000		540,000
Dividend Income - FBDC													
Trust Receipts			1,302,790	293,024	20,500								1,616,314
Heritage Park Proceeds												20	20
Interest Income	6,107	14,723	16,974	551	16,564	9,102	6,211	5,323	16,835	76	9,612	33,926	136,005
Miscellaneous Receipts	16,305	123,595	12,262	22,295	40,238	21,357	12,024	7,107	67,359	8,377	26,680	66,684	424,283
<b>GRAND TOTAL</b>	<b>154,300</b>	<b>1,225,567</b>	<b>1,615,608</b>	<b>636,281</b>	<b>760,605</b>	<b>888,315</b>	<b>211,238</b>	<b>12,264,873</b>	<b>2,508,217</b>	<b>473,888</b>	<b>3,575,599</b>	<b>458,526</b>	<b>24,773,017</b>


Prepared By:

 01.27.2022  
**HEDDA Y. RULONA**  
 VP, Budget and Revenue Allocation Department

Recommending Approval:

 02.03.2022  
**NENA D. RADOC**  
 SVP and Chief Financial Officer 

Approved by:


 02-04-2022  
**AILEEN AN. R. ZOSA**  
 Executive Vice President

**FINANCIAL REPORT OF OPERATION**  
**For the Period Ended 31 December 2021**  
**(in Php Thousands)**

**Department** : BASES CONVERSION AND DEVELOPMENT AUTHORITY  
**Fund** : CORPORATE FUNDS

PARTICULARS	APPROVED BUDGET	OBLIGATIONS INCURRED	BUDGET BALANCE
General Administration and Support Services			
Personal Services	120,047	87,852	32,195
Maintenance and Other Operating Expenses	222,524	82,900	139,625
Capital Outlays - Furniture, Fixtures and Equipment			
Support to Operations			
Personal Services	152,138	115,670	36,468
Maintenance and Other Operating Expenses	2,620,573	1,171,952	1,448,621
Capital Outlays - Furniture, Fixtures and Equipment	35,278	11,847	23,431
Operations			
Personal Services	63,671	41,955	21,716
Maintenance and Other Operating Expenses	317,184	121,914	195,270
Capital Outlays - Furniture, Fixtures and Equipment	130,117		130,117
Projects			
Infrastructure Projects	2,301,221	262,928	2,038,293
New Clark City Project	5,068,247	309,177	4,759,070
Clark Airport Expansion Project	1,569,831	458,197	1,111,634
Subic-Clark Railway Project	720,000	18,886	701,114
Subic Clark Tarlac Expressway	1,333,368	1,079,597	253,771
Replication Projects	4,257,882	785,980	3,471,903
Share of Beneficiary Agencies	1,393,501		1,393,501
Subsidiaries	447,475	306,250	141,225
Prior Year Obligations	12,943,344	6,782,713	6,160,632
<b>GRAND TOTAL</b>	<b>33,696,401</b>	<b>11,637,815</b>	<b>22,058,586</b>

Prepared By:

 01.27.2022

**HEDDA Y. RULONA**  
 VP, Budget and Revenue Allocation Department

Recommending Approval:

 02.03.2022

**NENA D. RADO**  
 SVP and Chief Financial Officer 

Approved by:

 02-04-2022

**AILEEN AN. R. ZOSA**  
 Executive Vice President

**MONTHLY REPORT OF CASH RECEIPTS**  
**For the Period Ended 31 December 2021**  
 (in Php Thousands)

Department : BASES CONVERSION AND DEVELOPMENT AUTHORITY  
 Fund : CORPORATE FUNDS

CLASSIFICATION/ SOURCES OF RECEIPTS	ACTUAL RECEIPTS												TOTAL COLLECTIONS	CUMULATIVE INCOME	REMARKS
	January	February	March	April	May	June	July	August	September	October	November	December			
Joint Venture Proceeds								12,127,607	1,120,000	306,616	89,719		13,643,942		
Lease Proceeds	3,477	691	64,691	94,955	327,217	20,833	67,435	6,779	39,374	11,977	10,305	237,960	885,694		
Sales Proceeds	1,485				209,760		1,673	11,519				1,471	225,909		
New Disposition															
Concession Fees	126,924	103,143	98,162	122,896	82,988	105,303	123,894	106,538	80,504	104,235	106,577	118,464	1,279,628		
Other Receipts	22,413	1,121,734	1,452,756	418,430	140,639	762,179	18,236	12,430	1,268,339	51,060	3,368,999	100,630	8,737,844		
NG Subsidy /Equity		983,415	120,730	102,560	63,336	731,721			1,184,145	42,607	2,792,707		6,021,221		
Trust Receipts			1,302,790	293,024	20,500								1,616,314		
Interest Income	6,107	14,723	16,974	551	16,564	9,102	6,211	5,323	16,835	76	9,612	33,926	136,005		
Miscellaneous Receipts	16,305	123,595	12,262	22,295	40,238	21,357	12,024	7,107	67,359	8,377	26,680	66,684	424,283		
Remittance to BTR														2,686,114	
Dividends Declaration														1,717,210	
<b>GRAND TOTAL</b>	<b>154,300</b>	<b>1,225,567</b>	<b>1,615,608</b>	<b>636,281</b>	<b>760,605</b>	<b>888,315</b>	<b>211,238</b>	<b>12,264,873</b>	<b>2,508,217</b>	<b>473,888</b>	<b>3,575,599</b>	<b>458,526</b>	<b>24,773,017</b>	<b>4,403,324</b>	

Prepared By:

 01.27.2022

**HEIDA Y. RULONA**  
 Department Manager III

Recommending Approval:

 02.03.2022

**NENA D. RADOC**  
 SVP and Chief Financial Officer

Approved by:



**AILEEN AN. R. ZOSA**  
 Executive Vice President

02-04-2022


**STATEMENT OF ALLOTMENT, OBLIGATIONS AND BALANCES**  
**For the Period Ended 31 December 2021**  
**(in Php Thousands)**

**Department** : BASES CONVERSION AND DEVELOPMENT AUTHORITY  
**Fund** : CORPORATE FUNDS


PARTICULARS	APPROVED BUDGET	OBLIGATIONS INCURRED		BUDGET BALANCE
		THIS REPORT	TO DATE	
<b>CURRENT YEAR BUDGET</b>				
<b>PERSONAL SERVICES</b>	335,856	27,020	245,477	90,379
Salaries and Wages	129,103	8,907	110,034	19,070
Other Personnel - Related Expenses:	197,201	17,817	129,235	67,966
PERA	2,136	152	1,841	295
Representation Allowance	3,725	281	3,379	346
Transportation Allowance	3,663	283	3,149	514
Clothing Allowance	1,152		918	234
Mid-Year Bonus	6,935			6,935
Year-End Bonus	9,872	618	9,424	448
Service Recognition Incentive	1,534	1,520	1,520	14
Cash Gift	960	33	784	176
Loyalty	130		115	15
Rice Subsidy	6,437	664	3,812	2,625
Medical Benefits	12,728	238	7,489	5,239
Anniversary Bonus	453		453	
Meal Allowance	1,068	76	920	148
Christmas Package	19,414	4,022	14,374	5,040
Educational Subsidy	11,638	60	9,545	2,093
Amelioration Allowance	19,428	4,016	14,732	4,696
Productivity Enhancement Incentive	1,010	752	752	258
Performance Based Bonus	19,005			19,005
Provident and Housing Fund Contribution	39,872	2,809	31,551	8,321
Term Insurance Premium	402		225	177
ECC Contributions	214	16	171	43
PAG-IBIG Contributions	213	16	172	41
PHILHEALTH Contributions	1,807	104	1,154	653
Life and Retirement Insurance Contributions	15,488	1,090	12,184	3,304
Personnel Benefits - Others	17,916	1,068	10,572	7,344
BOD Expenses	9,552	296	6,208	3,344
<b>MAINTENANCE AND OTHER OPERATING EXPENSES</b>	3,160,281	46,739	1,376,766	1,783,515
Travel and Educational Expenses				
Training and Scholarship Expenses	3,705	154	1,586	2,119
Travelling Expenses	3,114	473	2,901	212
Communication Expense				
Telephone Expenses - Landline	3,236	23	2,446	790
Telephone Expenses - Mobile	1,688	291	1,130	558
Other Expenses	3,627	297	2,398	1,229
Supplies and Materials Expenses				
Office Supplies Expenses	3,775	189	1,224	2,552
Medical, Dental and Laboratory Supplies Expense	1,160		242	918
Fuel, Oil and Lubricants Expenses	10,500	1,034	8,474	2,026
Books and Subscriptions	200	13	148	52
Repairs and Maintenance	30,991	827	9,535	21,456
Rent/Lease Expenses	40,532	2,009	24,624	15,908
Utility Expenses				
Electricity Expenses	19,498	230	7,611	11,887
Water Expenses	1,110	226	563	547
Representation and Business Development Expenses	1,930	615	1,150	780
Taxes, Duties, Insurance and Premiums	1,459,744	75	88,293	1,371,452
Printing and Advertising Expense				
Advertising, Promotional and Marketing Expense	25,574	272	3,692	21,882
Printing Expenses	50			50
Professional Services				
Security Services	63,097	10,103	45,821	17,276
Legal Services	6,115	615	2,762	3,353
Consultancy Services/Technical Services	46,895	535	8,790	38,105
General/Janitorial Expenses	112,663	9,816	88,157	24,506
Asset and Estate Management Fees	755	67	640	115
Auditing Services	11,169		10,143	1,025
Honorarium	100	16	16	85

PARTICULARS	APPROVED BUDGET	OBLIGATIONS INCURRED		BUDGET BALANCE
		THIS REPORT	TO DATE	
MOOE Related to Projects				
DICT National Broadband Project - Phase 1	98,520	1,298	24,987	73,533
National Academy for Sports Campus Project	2,500		122	2,378
DA Agro-industrial Business Corridor Project	35,000			35,000
NGAC O&M - Quarantine Facility	136,329	15,304	82,819	53,510
SCTEX ROW Acquisition	41,265	96	21,243	20,022
Demolition and Dredging Expenses				
Indemnities and Other Claims				
Survey and Titling Expenses	25,237	106	462	24,775
Membership Dues and Contribution Expenses	92		52	40
Donations	100			100
BOD Related Expenses	1,274	113	1,216	58
Other Maintenance and Operating Expenses				
Miscellaneous Expenses	62,214	1,941	27,099	35,115
Build Build Build Project				
Dividends Payable	906,421		906,421	
Awards and Rewards Expenses	100			100
Subic Clark Tarlac Expressway	1,333,368		1,079,597	253,771
JICA Debt Servicing	1,140,368		1,025,772	114,596
DOF Guarantee Fee	193,000		53,825	139,176
<b>CAPITAL OUTLAYS</b>	<b>2,466,616</b>	<b>9,662</b>	<b>274,775</b>	<b>2,191,841</b>
Furniture, Fixtures and Equipment	165,395	9,662	11,847	153,548
Infrastructure Projects	2,301,221		262,928	2,038,293
DICT National Broadband Project - Phase 1	1,203,580		153,898	1,049,682
DA Agro-industrial Business Corridor Project	250,000			250,000
National Academy for Sports Campus	596,383		83,671	512,712
Sewage Treatment Plant	151,160		19,931	131,229
Poro Point Seaport Terminal	40,000		5,238	34,762
Streetlight McKinley Parkway	25,000		190	24,810
Deepwell at Wallace Air Station	14,598			14,598
Water, Sewer and Drainage Connections in BGC	20,500			20,500
Other Projects	11,615,959	409,777	1,572,239	10,043,721
New Clark City Project	5,068,247	26,483	309,177	4,759,070
Replication Projects	4,257,882	191,637	785,980	3,471,903
Clark Airport Expansion Project	1,569,831	181,069	458,197	1,111,634
Subic-Clark Railway Project	720,000	10,587	18,886	701,114
<b>SHARE OF BENEFICIARY AGENCIES</b>	<b>1,393,501</b>			<b>1,393,501</b>
<b>SUBSIDIARIES</b>	<b>447,475</b>	<b>9,396</b>	<b>306,250</b>	<b>141,225</b>
John Hay Management Corporation	213,128	9,396	156,360	56,769
Poro Point Management Corporation	152,009		87,520	64,489
Clark Development Corporation	82,337		62,370	19,968
<b>PRIOR YEAR OBLIGATIONS</b>	<b>12,943,344</b>	<b>65,915</b>	<b>6,782,713</b>	<b>6,160,632</b>
<b>GRAND TOTAL</b>	<b>33,696,401</b>	<b>568,509</b>	<b>11,637,815</b>	<b>22,058,586</b>


Prepared By:

 01.27.2022  
**HEDDA Y. RULONA**  
 Department Manager III

Recommending Approval:

 02.03.2022  
**NENA D. RADOC**  
 SVP and Chief Financial Officer

Approved by:

 02-04-2022  
**AILEEN AN. R. ZOSA**  
 Executive Vice President