


**MONTHLY CASH PROGRAM**  
**For the Period Ended 30 September 2021**  
 (in Php Thousands)


Department : BASES CONVERSION AND DEVELOPMENT AUTHORITY  
 Fund : CORPORATE FUNDS

PARTICULARS	Cashflow	ACTUAL										PROJECTION		Total
		JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	
Personal Services	Personal Services	11,100	15,530	21,446	27,591	13,882	21,423	16,918	17,978	34,553	19,745	20,768	170,739	391,674
Maintenance and Other Operating Expenses	Operating Expenses	5,854	28,387	18,785	15,577	844,751	76,017	190,269	23,151	91,636	80,497	81,721	2,058,583	3,515,228
Share of Beneficiary Agencies	Share of Beneficiary Agencies												2,760,147	2,760,147
Capital Outlay	Capital Outlay													
Furniture, Fixtures and Equipment	Furniture, Fixtures and Equipment						80			90			33,703	33,873
Infrastructure Projects	Infrastructure Projects							5,238	190	237,569	1,299,682		888,659	2,431,338
Subic Clark Tarlac Expressway	Subic Clark Tarlac Expressway			508,186	53,825					517,586			253,771	1,333,368
New Clark City Project	New Clark City Project	30,378	4,175	5,301	33,393	8,425	18,340	65,996	26,464	36,106		50,722	4,773,224	5,103,247
Clark Airport Project	Clark Airport Project		39,831					124,470					1,370,530	1,534,831
Replication Project	Replication Project												4,257,882	4,257,882
Subic-Clark Railway Project	Subic-Clark Railway Project	72	150	1,524	272	1,944	1,673	384	1,281	237			712,463	720,000
Subsidiaries	Subsidiaries	78,591	98,839		9,835		30,467		28,172			54,033	153,994	453,932
Prior Years Obligations	Prior Years Obligations	1,259,555	683,921	83,547	3,046,147	543,258	205,487	26,530	94,508	276,935	4,305,305			10,525,192
<b>GRAND TOTAL</b>		<b>1,385,551</b>	<b>870,832</b>	<b>638,788</b>	<b>3,186,641</b>	<b>1,412,260</b>	<b>353,487</b>	<b>429,805</b>	<b>191,745</b>	<b>1,194,713</b>	<b>5,809,985</b>	<b>153,211</b>	<b>17,433,695</b>	<b>33,060,711</b>


Prepared By:

 11.02.2021  
**HERDA Y. RULONA**  
 VP, Budget and Revenue Allocation Department

Recommending Approval:

 11.03.2021  
**NENA D. RADO**  
 SVP and Chief Financial Officer

Approved by:

 11.04.2021  
**AILEEN AN. R. ZOSA**  
 Executive Vice President

**ESTIMATED MONTHLY CASH RECEIPTS**  
**For the Period Ended 30 September 2021**  
**(in Php Thousands)**

**Department** : BASES CONVERSION AND DEVELOPMENT AUTHORITY  
**Fund** : CORPORATE FUNDS

CLASSIFICATION/SOURCES OF RECEIPTS (In Thousands)	ACTUAL									PROJECTION			Total
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	
Joint Venture Proceeds								12,127,607	1,120,000	306,616			13,554,224
Lease Proceeds	3,477	691	64,691	94,955	327,217	20,833	67,435	6,779	39,374	10,444	9,516	54,259	699,672
Sales Proceeds	1,485				209,760		1,673	11,519				424,746	649,183
Concession Fees	126,924	103,143	98,162	122,896	82,988	105,303	123,894	106,538	80,504	36,793	36,793	36,793	1,060,731
Other Receipts:													
NG Subsidy /Equity		983,415	120,730	102,560	63,336	731,721			1,184,145				3,185,907
New Clark City Project Proceeds													
Redemption of Preferred Shares												375,000	375,000
Dividend Income - FBDC			1,302,790	293,024	20,500								1,616,314
Trust Receipts													
Interest Income	6,107	14,723	16,974	551	16,564	9,102	6,211	5,323	16,835	16,835	16,835	16,316	142,377
Miscellaneous Receipts	16,305	123,595	12,262	22,295	40,238	21,357	12,024	7,107	67,359	15,526	15,526	96,516	450,112
<b>GRAND TOTAL</b>	<b>154,300</b>	<b>1,225,567</b>	<b>1,615,608</b>	<b>636,281</b>	<b>760,605</b>	<b>888,315</b>	<b>211,238</b>	<b>12,264,873</b>	<b>2,508,217</b>	<b>386,215</b>	<b>78,670</b>	<b>1,003,630</b>	<b>21,733,519</b>

Prepared By:

 11.02.2021

**HEDDA Y. RULONA**  
 VP, Budget and Revenue Allocation Department

Recommending Approval:

 11.03.2021

**NENA D. RADO**  
 SVP and Chief Financial Officer

Approved by:

 11-04-2021

**AILEEN AN. R. ZOSA**  
 Executive Vice President


**FINANCIAL REPORT OF OPERATION**  
**For the Period Ended 30 September 2021**  
**(in Php Thousands)**

**Department** : BASES CONVERSION AND DEVELOPMENT AUTHORITY

**Fund** : CORPORATE FUNDS

PARTICULARS	APPROVED BUDGET	OBLIGATIONS INCURRED	BUDGET BALANCE
General Administration and Support Services			
Personal Services	140,346	67,092	73,253
Maintenance and Other Operating Expenses	236,777	55,920	180,858
Capital Outlays - Furniture, Fixtures and Equipment			
Support to Operations			
Personal Services	171,551	83,257	88,294
Maintenance and Other Operating Expenses	2,705,246	1,091,244	1,614,002
Capital Outlays - Furniture, Fixtures and Equipment	35,228	170	35,058
Operations			
Personal Services	79,778	30,072	49,706
Maintenance and Other Operating Expenses	570,310	86,536	483,774
Capital Outlays - Furniture, Fixtures and Equipment			
Projects			
Infrastructure Projects	2,431,338	242,997	2,188,341
New Clark City Project	5,103,247	228,578	4,874,668
Clark Airport Expansion Project	1,534,831	164,301	1,370,530
Subic-Clark Railway Project	720,000	7,537	712,463
Subic Clark Tarlac Expressway	1,333,368	1,079,597	253,771
Replication Projects	4,257,882	542,737	3,715,145
Share of Beneficiary Agencies	2,760,147		2,760,147
Subsidiaries	455,472	245,905	209,567
Prior Year Obligations	10,525,192	6,219,887	4,305,305
<b>GRAND TOTAL</b>	<b>33,060,711</b>	<b>10,145,830</b>	<b>22,914,881</b>

Prepared By:

 11.02.2021

**HEDDA Y. RULONA**

VP, Budget and Revenue Allocation Department

Recommending Approval:

 11.03.2021

**NENA D. RADOC**

SVP and Chief Financial Officer

Approved by:

 11-04-2021

**AILEEN AN. R. ZOSA**


Executive Vice President

**MONTHLY REPORT OF CASH RECEIPTS**  
**For the Period Ended 30 September 2021**  
**(in Php Thousands)**

Department : BASES CONVERSION AND DEVELOPMENT AUTHORITY  
 Fund : CORPORATE FUNDS


CLASSIFICATION/ SOURCES OF RECEIPTS	ACTUAL RECEIPTS									TOTAL COLLECTIONS	CUMULATIVE INCOME	REMARKS
	January	February	March	April	May	June	July	August	September			
Joint Venture Proceeds								12,127,607	1,120,000	13,247,607		
Lease Proceeds	3,477	691	64,691	94,955	327,217	20,833	67,435	6,779	39,374	625,452		
Sales Proceeds	1,485				209,760		1,673	11,519		224,437		
New Disposition												
Concession Fees	126,924	103,143	98,162	122,896	82,988	105,303	123,894	106,538	80,504	950,352		
Other Receipts	22,413	1,121,734	1,452,756	418,430	140,639	762,179	18,236	12,430	1,268,339	5,217,155		
Dividend Income - FBDC												
NG Subsidy /Equity		983,415	120,730	102,560	63,336	731,721			1,184,145	3,185,907		
Trust Receipts			1,302,790	293,024	20,500					1,616,314		
Heritage Park Proceeds												
Interest Income	6,107	14,723	16,974	551	16,564	9,102	6,211	5,323	16,835	92,391		
Miscellaneous Receipts	16,305	123,595	12,262	22,295	40,238	21,357	12,024	7,107	67,359	322,542		
Remittance to BTR											2,686,114	
Dividends Declaration											1,717,210	
<b>GRAND TOTAL</b>	<b>154,300</b>	<b>1,225,567</b>	<b>1,615,608</b>	<b>636,281</b>	<b>760,605</b>	<b>888,315</b>	<b>211,238</b>	<b>12,264,873</b>	<b>2,508,217</b>	<b>20,265,004</b>	<b>4,403,324</b>	

Prepared By:


 11.02.2021

**HEDDA Y. RULONA**  
 Department Manager III

Recommending Approval:

 11.03.2021  
**NENA D. RADOC**  
 SVP and Chief Financial Officer

Approved by:

 11-04-2021  
**AILEEN AN. R. ZOSA**  
 Executive Vice President

**STATEMENT OF ALLOTMENT, OBLIGATIONS AND BALANCES**  
**For the Period Ended 30 September 2021**  
**(in Php Thousands)**

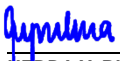
**Department** : BASES CONVERSION AND DEVELOPMENT AUTHORITY

**Fund** : CORPORATE FUNDS


PARTICULARS	APPROVED BUDGET	OBLIGATIONS INCURRED		BUDGET BALANCE
		THIS REPORT	TO DATE	
<b>CURRENT YEAR BUDGET</b>				
<b>PERSONAL SERVICES</b>	391,674	34,553	180,421	211,253
Salaries and Wages	152,041	9,147	83,167	68,874
Other Personnel - Related Expenses:	230,081	24,642	92,458	137,623
PERA	2,664	157	1,378	1,286
Representation Allowance	4,590	278	2,537	2,053
Transportation Allowance	4,590	265	2,321	2,269
Clothing Allowance	1,332	54	918	414
Mid-Year Bonus	10,670			10,670
Year-End Bonus	12,670			12,670
Cash Gift	1,110			1,110
Loyalty	130	10	90	40
Rice Subsidy	7,992	339	2,489	5,503
Medical Benefits	17,327	5,033	6,838	10,489
Anniversary Bonus	666		453	213
Meal Allowance	1,332	79	689	643
Christmas Package	21,113	10,352	10,352	10,761
Educational Subsidy	12,670		8,613	4,057
Amelioration Allowance	21,113	198	10,716	10,398
Productivity Enhancement Incentive	1,110			1,110
Performance Based Bonus	19,005			19,005
Provident and Housing Fund Contribution	47,140	5,696	25,971	21,169
Term Insurance Premium	390	225	225	165
ECC Contributions	266	16	124	143
PAG-IBIG Contributions	266	16	109	157
PHILHEALTH Contributions	2,168	103	844	1,324
Life and Retirement Insurance Contributions	17,965	1,116	8,933	9,032
Personnel Benefits - Others	21,800	706	8,858	12,942
BOD Expenses	9,552	764	4,796	4,756
<b>MAINTENANCE AND OTHER OPERATING EXPENSES</b>	3,512,333	88,470	1,233,700	2,278,633
Travel and Educational Expenses				
Training and Scholarship Expenses	3,705	496	958	2,747
Travelling Expenses	3,521	229	1,795	1,725
Communication Expense				
Telephone Expenses - Landline	4,500	656	1,815	2,685
Telephone Expenses - Mobile	1,688	53	603	1,085
Other Expenses	5,764	245	1,365	4,399
Supplies and Materials Expenses				
Office Supplies Expenses	6,462	119	947	5,515
Medical, Dental and Laboratory Supplies Expense	1,650		210	1,440
Fuel, Oil and Lubricants Expenses	8,000	1,355	5,693	2,307
Books and Subscriptions	200	13	95	105
Repairs and Maintenance	34,788	281	5,230	29,558
Rent/Lease Expenses	38,532	93	17,598	20,934
Utility Expenses				
Electricity Expenses	23,500	310	5,483	18,017
Water Expenses	1,110	81	267	843
Representation and Business Development Expenses	7,273	19	399	6,874
Taxes, Duties, Insurance and Premiums	1,656,789	32,337	70,115	1,586,674
Printing and Advertising Expense				
Advertising, Promotional and Marketing Expense	25,634	302	1,743	23,891
Printing Expenses	50			50
Professional Services				
Security Services	63,242	4,139	25,327	37,915
Legal Services	6,150	2,001	2,126	4,024
Consultancy Services/Technical Services	46,895	55	2,782	44,113
General/Janitorial Expenses	112,663	7,177	49,290	63,373
Asset and Estate Management Fees	2,491	234	484	2,006
Auditing Services	11,383		10,143	1,239
Honorarium	100			100

PARTICULARS	APPROVED BUDGET	OBLIGATIONS INCURRED		BUDGET BALANCE
		THIS REPORT	TO DATE	
MOOE Related to Projects				
DICT National Broadband Project - Phase 1	99,095	23,153	23,331	75,763
National Academy for Sports Campus Project	2,500	15	122	2,378
DA Agro-industrial Business Corridor Project	34,997			34,997
NGAC O&M - Quarantine Facility	136,329	12,010	59,482	76,847
SCTEX ROW Acquisition	41,265		21,147	20,118
Demolition and Dredging Expenses				
Indemnities and Other Claims	54,500			54,500
Survey and Titling Expenses	26,862		355	26,507
Membership Dues and Contribution Expenses	150	20	52	98
Donations	300			300
BOD Related Expenses	2,160	182	857	1,303
Other Maintenance and Operating Expenses				
Miscellaneous Expenses	134,664	2,895	17,464	117,200
Build Build Build Project	6,600			6,600
Dividends Payable	906,421		906,421	
Awards and Rewards Expenses	400			400
Subic Clark Tarlac Expressway	1,333,368	517,586	1,079,597	253,771
JICA Debt Servicing	1,140,368	517,586	1,025,772	114,596
DOF Guarantee Fee	193,000		53,825	139,176
<b>CAPITAL OUTLAYS</b>	<b>2,466,566</b>	<b>237,659</b>	<b>243,167</b>	<b>2,223,399</b>
Furniture, Fixtures and Equipment	35,228	90	170	35,058
Infrastructure Projects	2,431,338	237,569	242,997	2,188,341
DICT National Broadband Project - Phase 1	1,203,580	153,898	153,898	1,049,682
DA Agro-industrial Business Corridor Project	250,000			250,000
National Academy for Sports Campus	726,500	83,671	83,671	642,829
Sewage Treatment Plant	151,160			151,160
Poro Point Seaport Terminal	40,000		5,238	34,762
Streetlight McKinley Parkway	25,000		190	24,810
Deepwell at Wallace Air Station	14,598			14,598
Water, Sewer and Drainage Connections in BGC	20,500			20,500
Other Projects	11,615,959	262,866	943,153	10,672,806
New Clark City Project	5,103,247	36,106	228,578	4,874,668
Replication Projects	4,257,882	226,523	542,737	3,715,145
Clark Airport Expansion Project	1,534,831		164,301	1,370,530
Subic-Clark Railway Project	720,000	237	7,537	712,463
<b>SHARE OF BENEFICIARY AGENCIES</b>	<b>2,760,147</b>			<b>2,760,147</b>
<b>SUBSIDIARIES</b>	<b>455,472</b>		<b>245,905</b>	<b>209,567</b>
John Hay Management Corporation	211,811		138,623	73,188
Poro Point Management Corporation	152,009		87,520	64,489
Clark Development Corporation	91,652		19,762	71,890
<b>PRIOR YEAR OBLIGATIONS</b>	<b>10,525,192</b>	<b>276,935</b>	<b>6,219,887</b>	<b>4,305,305</b>
<b>GRAND TOTAL</b>	<b>33,060,711</b>	<b>1,418,070</b>	<b>10,145,830</b>	<b>22,914,881</b>

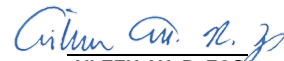
Prepared By:

 11.02.2021  
**NELDA Y. RULONA**  
 Department Manager III

Recommending Approval:

 11.03.2021  
**NENA D. RADOC**  
 SVP and Chief Financial Officer

Approved by:

 11-04-2021  
**AILEEN AN. R. ZOSA**  
 Executive Vice President